



Smart Cities: Perspective from the frontlines

Dr. Prashant Pradhan IBM









Key messages



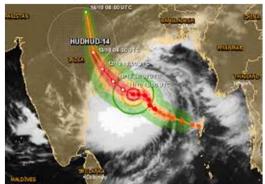
- Local context and priorities are key
 - Each city presents specific opportunities, as well as challenges
- Subject matter depth is critical
- Execution has to be **pragmatic** leveraging what's available, apply 80-20 rule on investments, keep in mind institutional capability
- Lead by example on-ground perspective from 4 brownfield cities...
 - Vishakhapatnam
 - Allahabad
 - Ajmer
 - Surat



Vizag – Assessment summary



Cyclone 'Hudhud' path



'Stripping' of structures in high wind



Small & medium industries impact



Shipyard impact



Secondary impacts – water supply canals



Agricultural impact



Shoreline erosion

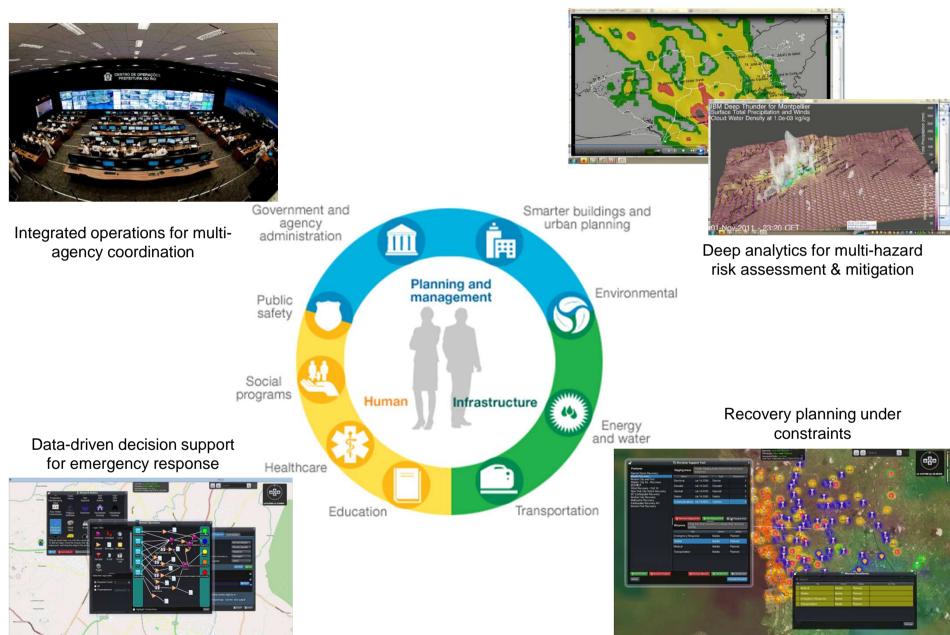


- Port & shipyard downstream impact on supply chains of large national industries
- Civic infrastructure and MSME (Micro, Small and Medium Enterprises) high impact from building design
- High secondary risks e.g. water supply canal breach, potential damage to fuel and chemical storage
- Major livelihood impact 60,000+ hectares of horticultural and agricultural damage
- Resiliency and Emergency Management is the crucial entry point for Vizag as a Smart City This will
 establish multi-agency coordination and information integration, and become a hub to integrate other
 domains over time, such as transportation, tourism, water, etc.



Approach to make Vizag a Resilient Smart city



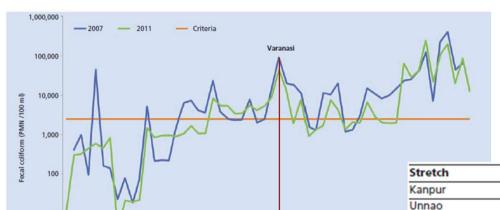




Allahabad - Assessment summary



- Solid waste management is one of the most crucial areas to initiate Allahabad's smart city journey
- 2 key elements
 - Map and manage end-to-end waste management cycle
 - Decision support / OR systems to plan for cost-optimal sewage conveyance to STPs (or *in-situ* treatment)



City	520 520 5	Area with sewerage (ha)	Un- sewered area (ha)	Un- sewered area (%)	Drains
Kanpur	25,810	7,558	18,252	71	37
Allahabad	9,510	2,013	7,397	78	57
Varanasi	10,058	1,635	8,432	84	23

Source: UP government 2010, Presentation made at the meeting of the Executive Committee of the State Ganga River Conservation Authority, Lucknow, mimeo

Stretch	Discharge (MLD)	BOD load (kg/day)	
Kanpur	600	634,915	
Unnao	78	12,068	
Fatehpur-Raibareilly	1,491	36,148	
Allahabad	294	35,943	
Mirzapur	149	9,471	
Varanasi	411	9,607	
Total	3,023	738,152	

Source: CPCB 2013, Pollution Assessment: River Ganga, Central Pollution Control Board, MoEF, July

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Rasulabad-1 (Pakka nala)	29.80	20,264	Allahabad	
Rasulabad-2 (Pakka nala)	20.20	5,656	Allahabad	
Rasulabad-3 (Kachha nala)	14.20	1,320	Allahabad	
Rasulabad-4 (Kachha nala)	48.50	2,376	Allahabad	
Kodar drain	20.00	1,040	Allahabad	
Ponghat drain	8.00	161	Allahabad	
Solari drain	34.80	1,087	Allahabad	
Maviya drain	65.00	3,380	Allahabad	
Mualaha drain	46.00	598	Allahabad	

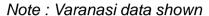
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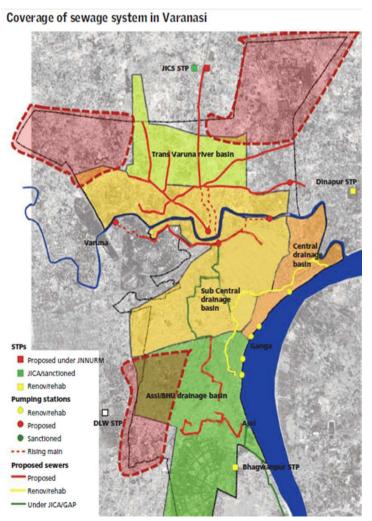


Approach (note: data is for Varanasi)

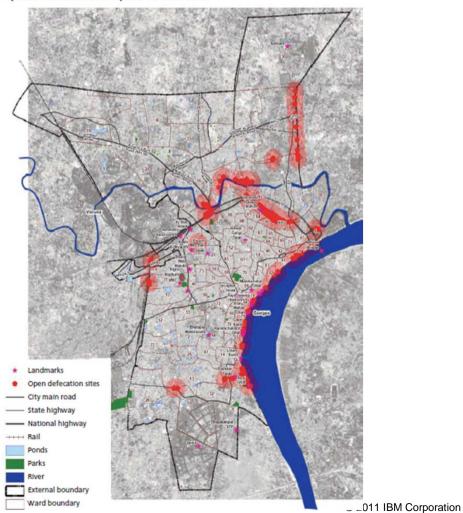


Key design point: What is the optimal design of the end-to-end waste management system – taking into account physical and commercial constraints?





Open defecation hotspots in Varanasi





Case of 2013 Kumbh Mela



- City hosts 100 million people in 2 months!
- Released 2,500 cubic feet per second (cusec) from Jan 1 until Feb 28
- Two days before and one day after each of the six shahi snan days, released 11.3 cumec, over and above the minimum stipulated flow
- Intercepted sewage from open drains to convey to treatment plants, without underground drainage.
- Bio-remediation techniques for in-situ treatment (~40% reduction in BOD)
- Shut down about one-fifth of the tanneries in the upstream city of Kanpur, failing to meet the discharge norms. Complete closure during the Kumbh

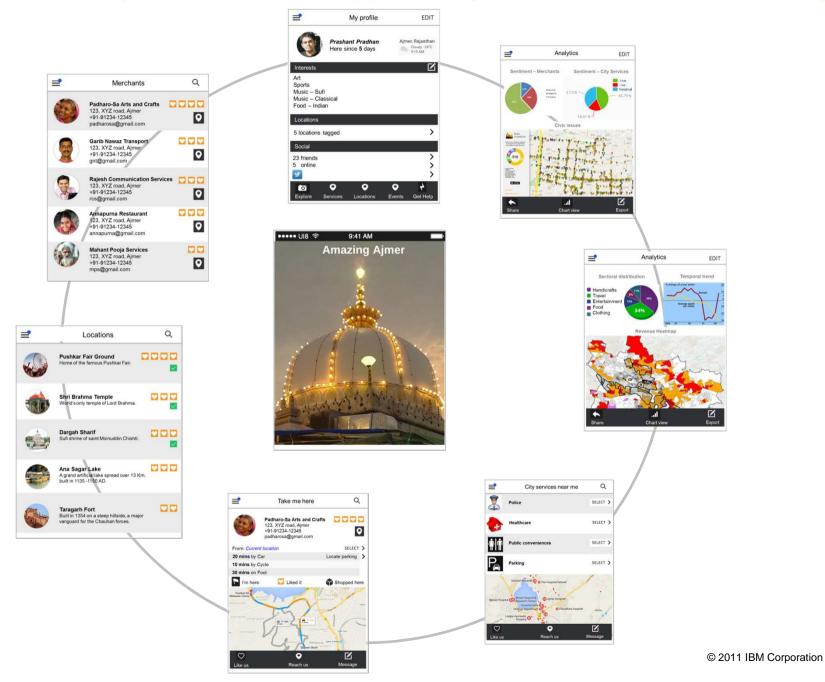


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Ajmer: Economic opportunity – Tourism







Domain assessment summary



- Water management is the crucial area to address in Ajmer's Smart City roadmap
- Ajmer city's own SWOT analysis identifies:
 - Poor availability of water is major threat
 - Improper channelization of rainwater and backflow into major drain from Annasagar lake over HFL
- Identifies water leakage prevention, rainwater harvesting incentives and recycling of waste water as some key initiatives

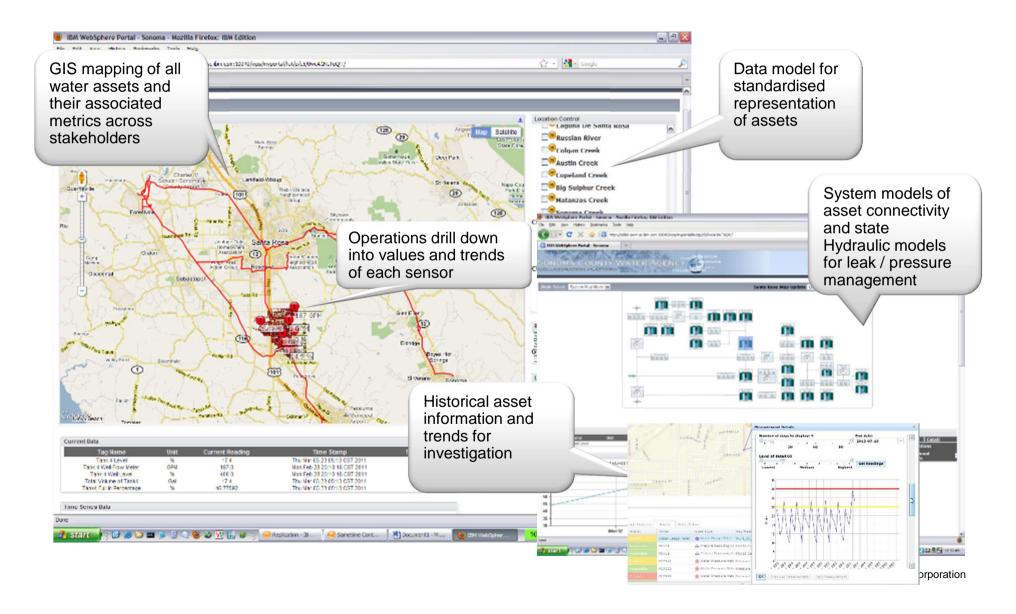
		Target	Achieved
Water Supply	Connections	100%	83%
	Per capita supply	135 lpcd	100 lpcd
	metering	100%	40%
	ContinADAy of supply	24 Hrs	1 Hr
	Quality	100%	80%
	Cost Recovery	100%	38%







 Establish Water Management Center (WMC) pilot using available data – for end-to-end water resource management

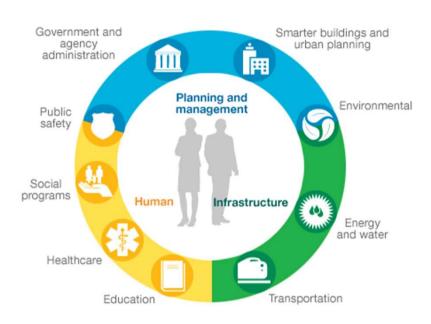






Surat – Vision for Integrated Operations

End state vision





Oct 2015 June 2016 Dec 2016 June 2017 Dec 2017

- SMAC integrated with:
 - GIS layer
 - WTP SCADA
 - STP SCADA
 - Property tax system
 - VBD Health survey system
 - Citizen complaint management

- Fleet Management system & BRTS on SMAC
- Emergency services integrated on SMAC
- Cognos platform
- Performance KPIs for BRTS, Property tax system, citizen management

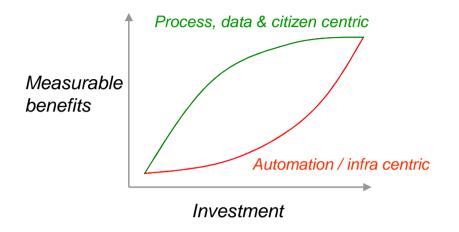
- Citizen interaction through social media
- Asset Management implementation
- Water distribution SCADA, street light monitoring on SMAC
- All socio-economic services on analytics platform

- All municipality domains on SMAC monitoring
- All municipality domains on analytics platform
- Platform for single view of citizens
- All city assets on Asset Management system

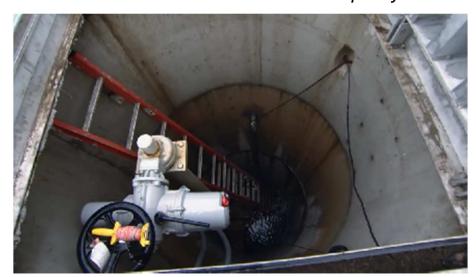


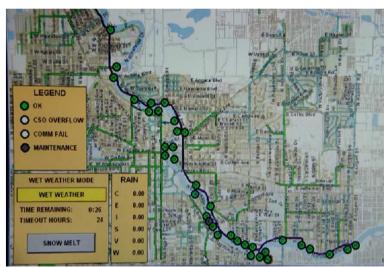






City of South Bend actually **saved \$100M** by using analytics to unlock 10MLG of capacity in its sewerage system





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Epilogue



- Brownfield is hard, but most critical
- Problem selection, depth, pragmatic execution are Critical Success factors
- Immerse, execute, and replicate with the cities and ULBs best way to build institutional capacity as we go ...