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|           | •   | Section 1 of RFP  |   |  |
| 1         | 1.1.5 Background  | With respect to Section 1.1.5, is the applicant required to apply for and evaluate all Central Sector Schemes mentioned under a sector/package, or an applicant can have choice to submit application for evaluation of selected scheme(s) under given sector/package?                      | Please refer to RFP clause 1.2.1, which is clear and self-<br>explanatory - the Consultant shall conduct an evaluation<br>study of the performance of the schemes under the Umbrella<br>CSS, in accordance with the TOR placed at Schedule I. No<br>change is contemplated. |  |
| 2         | 1.7 Currency Conversion   | Also in the past 6 months upto Mar'19, \$ has ranged at over INR 70. It is suggested that a higher currency conversion, of over INR 70/\$ should be considered for evaluation.  | Please refer to RFP clause 1.7, which is clear and self-<br>explanatory. No change is contemplated.   |  |
| 3         | 1.8 Schedule of Selection<br>Process                            | We request you to kindly extend the proposal due date by at least three weeks from date of publication of response to pre-bid queries.  | Please refer to Corrigendum III of the respective package.  |  |
| 4         | 1.8 Schedule of Selection<br>Process                            | 100 days' timeline is too less given the scope of work, hence, request the client to consider extending the timeline of the consultancy up to six months.   | Please refer to the RFP which is clear and self-explanatory.<br>No change is contemplated.  |  |
| 5         | 1.8 Schedule of Selection<br>Process                            | Due date 4th June: request to client to reconsider on extending the submission deadline.  | Please refer to Corrigendum III of the respective package.  |  |
| 6         | 1.8 Schedule of Selection<br>Process                            | The proposal due date is only 11 days post Authority response to pre<br>proposal queries, which is a short time. Since considerable time is<br>required for preparing a mandate of this size, request to kindly extend the<br>proposal due date to atleast 25 days post Authority response. | Please refer to Corrigendum III of the respective package.  |  |
| 7         | 1.8 Schedule of Selection<br>Process                            | Considering the quantum of work - a minimum of about 600 key informant interviews, about 200 focus group discussions and about 1000 household interviews should be conducted as a part of the field study, kindly extend the submission of the final evaluation report                      |   |  |
| 8         | 1.8 Schedule of Selection<br>Process                            | Considering the detailed information required for Technical and Financial proposals, we request you to extend the last date of submission of proposal by about 3 weeks i.e. up to 25th June 2019.   | Please refer to Corrigendum III of the respective package.  |  |
| 9         | 1.8 Schedule of Selection<br>Process                            | As the response to the queries is an important input in bid document preparation, we would request you to provide a minimum of 3 weeks of time for proposal submission after issue of pre-bid responses.  | Please refer to Corrigendum III of the respective package.  |  |
| 10        | 1.8 Schedule of Selection<br>Process                            | We request to keep submission deadline at least 21 days after receiving<br>the comments on queries to provide consultant adequate time as there<br>are many different packages and sectors are in offering.   | Please refer to Corrigendum III of the respective package.  |  |
| 11        | 1.8 Schedule of Selection<br>Process                            | As this assignment requires a diverse and large pool of experts, the time to prepare competitive bid is not sufficient. Request you to please provide extension of at-least 3 weeks post publishing of response to queries by NITI Aayog  | Please refer to Corrigendum III of the respective package.  |  |

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| 12        | 1.8 Schedule of Selection<br>Process  | Regarding Last date of Submission: The corigendum uploaded with reference to above states the start date as 09/05/2019 and the end date as 08/07/2019 while in the separate packages it is the date stated earlier i.e 04/06/2019.<br>We wish to know that the last date of submission is 8th July or 4th June 2019.   | Please refer to Corrigendum III of the respective package.   |  |
| 13        | 1.8 Schedule of Selection<br>Process  | Considering the detailed information required for Technical and Financial proposals, we request you to extend the last date of submission of proposal by about 3 weeks i.e. up to 25th June 2019.  | Please refer to Corrigendum III of the respective package.   |  |
| 14        | 1.8 Schedule of Selection<br>Process  | Keeping in view the scope of work and key requirements for proposal submission, we request the authority to extend the date of proposal submission at least by 3 weeks to 25th June 2019.  | Please refer to Corrigendum III of the respective package.   |  |
| 15        | 1.8 Schedule of Selection<br>Process  | Since the Pre-proposal Conference is on 20th May, and each of the proposals will need a large number of CVs, can the deadline for submission be extended for two more weeks?   | Please refer to Corrigendum III of the respective package.   |  |
| 16        | 1.8 Schedule of Selection<br>Process  | Current final date for submission of bids stands at 4th June 2019 We request by this deadline to be extended by 14 days to the 18th of June 2019   | Please refer to Corrigendum III of the respective package.   |  |
| 17        | 1.8 Schedule of Selection<br>Process  | Given the complexity of the assignment, we believe that 3.5 months is insufficient for the assignment. Hence, we request that the timeline be extended to 6 months (168 days)  | Please refer to the RFP which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 18        | 1.8 Schedule of Selection<br>Process  | Given the complexity of the assignment, we request an extension in the submission deadline   | Please refer to Corrigendum III of the respective package.   |  |
|           |   | Section 2 of RFP   |  |  |
|           | 2.1.1 Scope of Proposal   | Clause 2.1.1 on page 13 of the RFP defines Applicant as, "the term<br>applicant (the —Applicant) means the Sole Firm or the Lead Member (in<br>case of a consortium), as the case may be.<br>Does this imply that the projects listed need to be in the name of Lead<br>Member only (in case of a consortium)? Please clarify that whether the<br>eligible projects for other members/ sub- consultants in the consortium<br>can be listed as part of the proposal.                            | Please refer to the RFP clause 2.1.1 which is clear and self-<br>explanatory. No change is contemplated. Also refer foot note<br>in Form 8, Appendix I of RFP. |  |
| 2         | 2.1. Scope of Proposal<br>2.2. Conditions of Eligibility of<br>Applicants                                     | We understand that in case of consortium of firms, the Lead Member is<br>defined as the Applicant. Further, it is inferred that to meet Technical<br>Capacity, Financial Capacity and Key Personnel, the capabilities of<br>Applicant (i.e., Lead Member) would be considered. In case of consortium<br>of firms, we request you to consider combined capabilities of both Lead<br>Member and partner member to meet the Technical Capacity, Financial<br>Capacity and Key Personnel criteria. | Please refer to the RFP clause 2.1.1 which is clear and self-<br>explanatory. No change is contemplated.   |  |

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| 3   | 2.1.1 Scope of Proposal   | We request client to kindly clarify as who will be the "Lead Member" of the consortium, the firm which fulfill the minimum income of Rs. 50 (fifty) crores per annum or the firm which fulfill all the eligible general assignments and eligible specific assignments?   | explanatory. No change is contemplated.  |  |
|     | 2.1.1 Scope of Proposal   | Please suggest me if I can be part of this tender as an company or individual?   | Please refer to the RFP clause 2.2.2 (A) which is clear and self-explanatory. No change is contemplated.               |  |
| 5   | 2.1.1 Scope of Proposal   | Whether we are eligible to submit application against your RFPs since it is restricted to Private/Public Limited Company, Partnership Firm and Expert Institutions.  | Please refer to the RFP clause 2.2.2 (A) which is clear and self-explanatory. No change is contemplated.               |  |
| 6   | 2.1.1 Scope of Proposal   | Is it possible to collaborate with personnel from the London School of Economics(LSE) and other international universities/centres as members of the Core team or non-core team.   | Please refer to the RFP clause 2.1.1 and 2.2.2 (A), which is clear and self-explanatory. No change is contemplated.    |  |
| 7   | 2.1.1 Scope of Proposal   | Please clarify if Joint Ventures are allowed or only consortium is allowed.  | Please refer to the RFP clause 2.1.1 which is clear and self-<br>explanatory. No change is contemplated.               |  |
| 8   | 2.1.3.2 Preparation and<br>submission of proposal   | Please clarify if 2 hard copies of Financial proposal should also be<br>submitted  | Please refer to the RFP clause 2.13.2, which is clear and self-explanatory. No change is contemplated.                 |  |
| 9   | 2.1.4 Key Personnel   | Currently the RFP purposes full-time deployment of core team. Can the deployment of core team be decided by consultants based on the approach and the work plan?   | Please refer to the RFP clause 2.1.4, which is clear and self-<br>explanatory. No change is contemplated.              |  |
| 10  | 2.1.4 Key Personnel   | Full availability over the entire assignment of the key professionals would likely to be a problem and if client could reconsider.   | Please refer to the RFP clause 2.1.4, which is clear and self-<br>explanatory. No change is contemplated.              |  |
| 11  | 2.1.4 Key Personnel   | We understand that the standard for full time deployment is typically 20 days in a month. Kindly confirm.  | The project timeline of 100 days refers to 100 calendar days.  |  |
| 12  | 2.1.4 Key Personnel   | We understand that the days indicated for each non-core position are minimum and mandatory to be included in the financial proposal. Kindly confirm our understanding.   | Please refer to the RFP clause 2.1.4, which is clear and self-<br>explanatory. No change is contemplated.              |  |
| 13  | 2.1.4 Key Personnel   | Considering the commonality in the scope and some of the team positions, it is requested that the Consultants be allowed to have non-exclusive association with individual experts/sub-consultants.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                            |  |
|     | 2.1.4 Key Personnel   | We understand that the days indicated for each non-core position are<br>minimum. We further understand that the Consultant is free to assess the<br>requirement for each noncore personnel while maintaining the minimum<br>input and factor the same accordingly in the financial bid. Kindly confirm<br>our understanding. | Please refer to the RFP clause 2.1.4, which is clear and self-<br>explanatory. No change is contemplated.              |  |
|     | 2.1.4 Key Personnel   | Can the time frame for Non-core team vary from the numbers indicated in the RFP, based on requirements and A&M followed?   | Please refer to the RFP clause 2.1.4, which is clear and self-<br>explanatory. No change is contemplated.              |  |
| 16  | 2.1.4 Key Personnel   | Based on the minimum time mentioned for the resources, can the non-<br>core team members be shared across multiple packages?   | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core |  |

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|           |   |   | Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award.   |  |
|           |   |   | CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage.  |  |
| 17        | 2.1.4 Key Personnel   | As the non –core team will not form part of the evaluation, is it necessary to provide their names/CV at the bidding stage?   | Please refer to the RFP clause 2.1.4, read with clause 2.2.2<br>D, clause 2.14.2, clause 3.1.4 and form 12 (Appendix I),<br>which are clear and self-explanatory. No change is<br>contemplated.   |  |
|           | 2.1.4 Key Personnel   | i. When our Team Leader meets Essential Qualifications of two 'Key<br>Personnel', can he discharge duties of two key personnel. For instance,<br>our Team Leader has qualifications for Team Leader and Agriculture<br>Lead. Can he discharge functions of both of these roles?   | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, which is clear and self-explanatory. No change is contemplated.   |  |
|           | 2.1.4 Key Personnel   | Are the key experts expected to be based out of Niti Aayog office in New Delhi for 3 months? What exactly is the expectation from full time deployment of key experts?  | Please refer to Schedule I, Terms of reference, Point 14 (a), which is clear and self-explanatory. No change is contemplated.   |  |
|           | 2.1.4 Key Personnel   | Will form 9 (Abstract of Eligible Assignments of Key Personnel), form 11 (Eligible Assignments of Key Personnel) and form 12 (Curriculum Vitae (CV) of Key Personnel) have to be filled for the non-core team as well? According to Clause 2.1.4 (Page 15 of the RFP), Key Personnel have been described as the Core Team and Non-Core Team. However non-core CVs are not being evaluated.  | Please refer to the RFP clause 2.2.2 (C) and (D), read with clause 2.14.2, clause 3.1.4 , which is clear and self-explanatory. No change is contemplated.   |  |
| 21        | 2.1.4 Key Personnel   | Considering that the timelines of all the evaluation programs are more or<br>less the same,<br>Whether the same experts can be used for bids of different sectors? For<br>Example can a Information Technology Specialist in Package 1 -<br>Agriculture, Animal Husbandry and Fisheries Sector be used for<br>Information Technology Specialist Package 7 – Health Sector. or Core<br>Team personnel like Team leader of one package be used as a non -<br>core team personnel for another package? | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award.<br>CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage. |  |
| 22        | 2.1.4 Key Personnel   | b) Whether the Core/Non Core team member should have the same position in the projects considered as Eligible General Assignments/Eligible Specific Assignments? Like should a Proposed   | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.   |  |

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|           |   | Team leader should have worked in other eligible General/Specific<br>assignments as a TEAM LEADER only? Or just working experience<br>related to that project can be provided?   |   |  |  |
|           | 2.1.4 Key Personnel   | Can we modify the composition of the Non-core Team based on our<br>understanding and as per the Approach and Methodology of the study, or<br>it is mandatory to propose the same team as mentioned in the RFP?   | Please refer to the RFP clause 2.2.2 and 2.14.2, which is clear and self-explanatory. No change is contemplated.  |  |  |
| 24        | 2.1.4 Key Personnel   | Some of the Core Team Members may not be required to be involved full<br>time. Are we allowed to propose the man-days of the core team members<br>as per the requirement of the Approach and Methodology, or it is<br>mandatory to provide all core team members for the full time?  | Please refer to the RFP clause 2.1.4 and clause 2.2.2, which is clear and self-explanatory. No change is contemplated.  |  |  |
| 25        | 2.1.4 Key Personnel   | Please confirm if the same non-core team members can be proposed for<br>more than one package as they are not expected to be deployed full-time  | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award. |  |  |
|           |   |  | CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage.  |  |  |
| 26        | 2.1.4 Key Personnel   | We understand that CVs of non-core team will not be evaluated as a part<br>of the bid. Thus, we request you to kindly exclude non-core team from<br>Key Personnel and include them in Professional Personnel. In this way,<br>the tasks and expectations of core and non-core team will be<br>distinguished easily and allow us to develop an effective manning<br>schedule. | Please refer to the RFP clause 2.2.2 and 2.14.2 and 2.14.6, which is clear and self-explanatory. No change is contemplated.   |  |  |
| 27        | 2.1.4 Key Personnel   | Can there be flexibility provided to change allocation of days for the non-<br>core team?  | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, which is clear and self-explanatory. No change is contemplated.   |  |  |
|           | 2.1.4 Key Personnel   | Since this is an Urban Transformation assignment, we suggest the stated responsibility to be changed to as under: • Providing expertise on dealing with government stakeholders across the system, from city level upwards, institutional arrangements, fund flows etc.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |  |
|           | 2.1.4 Key Personnel   | We also understand that the days indicated for each noncore position are minimum and mandatory to be included in the financial proposal. Kindly confirm our understanding.   | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, which is clear and self-explanatory. No change is contemplated.   |  |  |
| 30        | 2.1.4 Key Personnel   | As the Consultant can be selected for more than one project, can non-<br>core team members who are not required to work full time be utilized on<br>multiple projects? If Yes, will teams that have distinct team members be   | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single  |  |  |

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|           |   | given higher weightage in the technical round.  | package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award.<br>CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage. |  |
|           | 2.1.4. Key Personnel  | We understand that non-core team are not to be evaluated at this stage<br>and consultant could schedule them as per their own understanding, CVs<br>are also not required at this state.  | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, read with clause 3.1.4 and form 12 (Appendix I), which are clear and self-explanatory. No change is contemplated.   |  |
|           | 2.1.4. Key Personnel  | The responsibilities for nutrition expert and communication expert look<br>similar. Could you please confirm that the responsibilities of the<br>communication expert and the time which s/he is expected to spend on<br>the project are accurate? Also, if the responsibilities are similar, can<br>either of the roles be dropped?  | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, which are clear and self-explanatory. No change is contemplated.  |  |
| 33        | 2.1.4. Key Personnel  | We seek greater clarity on the eligibility of the deputy team leader as it is<br>an uncommon designation and people who have played the role of a<br>deputy team leader are not easily available.   | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, which are clear and self-explanatory. No change is contemplated.  |  |
| 34        | 2.2.2 (A) Technical Capacity  | We would request that projects in the past 10 (ten) years preceding the PDD be considered.  | Please refer to the RFP clause 2.2.2 (A), which is clear and self-explanatory. No change is contemplated.   |  |
| 35        | 2.2.2 (A) Technical Capacity  | It is understood from this clause that eligible assignments executed in the last three financial years are to be submitted to the Authority, in the format of Appendix-I, Form-8. The authority is requested to confirm.  | Please refer to the RFP clause 2.2.2 (A) and 3.1.4, which are clear and self-explanatory. No change is contemplated.  |  |
|           | 2.2.2 (A) Technical Capacity  | The Applicant shall have, over the past 10 (ten) years preceding the PDD, undertaken a minimum of 3 (three) Eligible General Assignments and 1 (one) Eligible Specific Assignments as specified in Clause 3.1.4. In order to be eligible, it is mentioned that the applicant should have undertaken aforementioned minimum number of projects in last 5 years. In case the applicant is eligible based on required number of assignments in the past 5 years, is the restriction of within last 5 years further applicable to all the assignments to be listed under the proposal or can the projects prior to 5 years period be also listed under eligible assignments for the proposal? Please clarify. |   |  |
|           | 2.2.2 (A) Technical Capacity  | The Applicant shall have, over the past 10 (ten) years preceding the PDD, undertaken a minimum of 3 (three) Eligible General Assignments and 1 (one) Eligible Specific Assignments as specified in Clause 3.1.4.  | Please refer to the RFP clause 2.2.2 (A), which is clear and self-explanatory. No change is contemplated.   |  |
| 38        | 2.2.2 (A) Technical Capacity  | We request client to kindly revise the condition to the past 10 (ten) years preceding the PDD   | Please refer to the RFP clause 2.2.2 (A), which is clear and self-explanatory. No change is contemplated.   |  |

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| 39  | 2.2.2 (A) Technical Capacity  | In case the applicant is eligible based on required number of assignments<br>in the past 5 years, is the restriction of within last 5 years further<br>applicable to all the assignments to be listed under the proposal or can<br>the projects prior to 5 years period be also listed under eligible<br>assignments for the proposal? Please clarify.   | Please refer to the RFP clause 2.2.2 (A), clause 3.1.4 and<br>Form 10 (Appendix I) , which is clear and self-explanatory.<br>No change is contemplated. |  |
|     | 2.2.2 (A) Technical Capacity  | The Applicant shall have, over the past 10 (ten) years preceding the PDD, undertaken a minimum of 3 (three) Eligible General Assignments and 1 (one) Eligible Specific Assignments as specified in Clause 3.1.4.   | Please refer to the RFP clause 2.2.2 (A), which is clear and self-explanatory. No change is contemplated.   |  |
|     | 2.2.2 (A) Technical Capacity  | Does 'operations in India' mean that the applicant (or lead applicant) be<br>incorporated/ registered in India? Can international organisations who<br>have project experience in India but no registered office in India<br>participate as lead of the consortium?  | The Lead Firm must be registered in India.  |  |
|     | 2.2.2 (A) Technical Capacity  | (i) Please confirm if the submission of Audited Annual Reports of the Firm (PwC PL) or certificate(s) from the Statutory Auditors stating the total revenues from professional fees, for the Financial Years 2017-18, 2016-17, and 2015-16 are sufficient as a Proof/ Evidence?  |   |  |
| 43  | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) |  | Please refer to clause 2.1.1 and 2.2.2 (A) of the RFP, which are clear and self-explanatory. No change is contemplated.                                 |  |
| 44  | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | Given the strategic nature of the assignment, we request you to consider increasing the minimum income of the Applicant to Rs 100 (hundred) crores per annum.  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.   |  |
| 45  | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | Given the strategic nature of this project, it requires firms of repute and<br>experience. We therefore request you to increase the financial capacity to<br>INR 100 Cr per annum. We suggest the clause may be modified as<br>under:  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.   |  |
|     |   | Financial Capacity: The Applicant shall have received a minimum income<br>of Rs. 100 (hundred) crores per annum from professional fees (excluding<br>revenues from audit, tax, IT implementation projects) during each of the 3<br>(three) financial years preceding the Proposal Due Date. For the<br>avoidance of doubt, professional fees hereunder refers to fees received<br>by the Applicant for providing advisory or consultancy services to its<br>clients. |   |  |
| 46  | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) |  | Please refer to the RFP clause 2.1.1 and 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.                                     |  |

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|           |   | only from India or can it also be global consultancy fees?  |   |  |
|           | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | It has been mentioned that 'Applicants having comparatively larger<br>revenues from professional fees shall be given added weightage.' We<br>request you to please define this weightage and the scoring mechanism.   | Please refer to the RFP , which is clear and self-explanatory.<br>No change is contemplated.                        |  |
| 48        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | Since the audited financial statements for FY 2018-19 would only be<br>available by September 2019, we request that the Financial Capacity<br>condition be made applicable for FY 2015-16, FY 2016-17 and FY 2017-<br>18. Kindly confirm  | Please refer to Corrigendum III of the respective package.  |  |
| 49        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | Please clarify document to be submitted for annual income proof, hope CA certificate as proof of annual Income is acceptable  | Please refer to the RFP Appendix I Form 5, which is clear<br>and self-explanatory. No change is contemplated.       |  |
| 50        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | It is requested to consider to kindly revise the Financial Capacity to Rs. 5.00 -10.00 crore minimum income per annum from professional fees during each of the 3 (three) financial years.  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |
| 51        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | We request you to increase the financial capacity to INR 100 cr per<br>annum.We suggest the clause may be modified as under:Financial<br>Capacity: The Applicant shall have received a minimum income of Rs.100<br>(hundred) crores per annum from professional fees (excluding revenues<br>from audit, tax, IT implementation projects)during each of the 3 (three)<br>financial yearspreceding the Proposal Due Date. For the avoidance of<br>doubt, professional fees hereunder refers to fees received by the<br>Applicant for providing advisory or consultancy services to its clients. | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |
| 52        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | An exemption may be provided in the criteria of minimum professional fee<br>for government organisations that meet the Technical Capacity and are<br>keen to compete in the bidding process or may be modified to a lower<br>minimum as appropriate (Suggested minimum could be Rs.35.00<br>Crores).  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |
| 53        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | We request to allow combine turnover from all consortium members instead of only Applicant (i.e. sole firm / lead firm).  | Please refer to the RFP clause 2.1.1 and 2.2.2 (B), which is clear and self-explanatory. No change is contemplated. |  |
|           | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | We request that you may kindly reconsider this eligibility condition and scale the same down to $\overline{\mathbf{v}}$ 5 Crores  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |
|           | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants) | Whether Financial Capacity/Turnover will be strictly Rs. 50 crores ?  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |
| 56        | 2.2.2 (B) Financial Capacity (under Conditions of Eligibility                       | Sir, while we cannot fulfil this requirement, we assure you that our research team will complete the project in 99 days with utmost rigor.  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.           |  |

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|           | for Applicants)   |  |   |  |
| 57        | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants)                           | It is requested that the requirement of an application for the project to have an annual professional fee earnings of Rs.50 Crores per year for 3 (three) preceding years from Proposal Due Date may kindly be waived for the organization.  | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.   |  |
|           | 2.2.2 (B) Financial Capacity<br>(under Conditions of Eligibility<br>for Applicants)                           | Considering the above factors, we request the DMEO, NITI Aayog to reconsider the financial capacity criteria. Our suggestion is as follows: <i>Financial Capacity:</i> The Applicant shall have received a minimum income of Rs. 15 (Fifteen) crores per annum from professional fees during each of the 3 (three) financial years preceding the Proposal Due Date. For the purpose of evaluation, Applicants having comparatively larger revenues from provision of monitoring and evaluation services fees shall be given added weightage. For the avoidance of doubt, professional fees hereunder refers to fees received by the Applicant for providing advisory or consultancy services to its clients. | Please refer to the RFP clause 2.2.2 (B), which is clear and self-explanatory. No change is contemplated.   |  |
| 59        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | 1: We request client to kindly clarify that whether the cost of each Eligible<br>General Assignment and Eligible Specific Assignment of the key<br>personnel should be 50 and 20 lakhs respectively? 2: If Yes, than how it<br>is possible to get in information of the projects where Freelance<br>Consultants are involved.  | Please refer to Corrigendum III of the respective package.  |  |
| 60        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | Based on the approach developed by the consultants, can any additional positions not identified in the RFP be proposed Currently the RFP purposes the number of days the non-core team is to be deployed. Can the deployment of non-core team (intermittent) be decided by consultants based on the approach and the work plan?  | Please refer to clause 2.2.2 (D) of the RFP, which is clear<br>and self-explanatory. No change is contemplated.   |  |
| 61        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | Core /non core team - Education qualification; He/she should have a degree from a reputed and recognized university or institution within/ outside India   | Please refer to clause 2.2.2 (D) of the RFP, which is clear and self-explanatory. No change is contemplated.  |  |
| 62        | 2.2.2 (D) Conditions of eligibility<br>for Key Personnel  | He/she should have a degree from a reputed and recognized university or institution within/ outside India  | Please refer to clause 2.2.2 (D) of the RFP, which is clear and self-explanatory. No change is contemplated.  |  |
|           | 2.2.2 (D) Conditions of eligibility for Key Personnel   | We request you to modify the clause as under: Core Team: The<br>Consultant shall mobilize and demobilize its Core Team with the<br>concurrence of DMEO. The Core Team members should be physically<br>present for a monthly meeting at DMEO.   | Please refer to clause 2.2.2 (D) of the RFP, which is clear<br>and self-explanatory. No change is contemplated.   |  |
| 64        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | Kindly clarify if the key personnel – both core team and non-core team can have some common personnel's across RfPs.   | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take |  |

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|           |  |  | place within 2 (two) working days of the date of Letter of<br>Award.<br>CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage.   |
| 65        |  | Secondly the level of experience especially on the non-core team is too high. Could there be some relaxation on years on experience?   | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.  |
| 66        | for Key Personnel  | Gender and Social Inclusion Specialist: We request you to also consider MBA/ Masters in Social Works as an eligible qualification for this position. Further, we request you to consider allowing minimum 5 years of experience for this position.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |
| 67        | for Key Personnel  | Gender and Social Inclusion Specialist: We request you to also consider MBA/ Masters in Social Works as an eligible qualification for this position. Further, we request you to consider allowing minimum 5 years of experience for this position.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |
| 68        | for Key Personnel  | Team Leader : We request you to please include the following<br>qualifications : Master of Business Administration, Chartered Accountant<br>Degree and Master of Public Health   | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.  |
| 69        | 2.2.2 (D) Conditions of eligibility<br>for Key Personnel | Can the same CVs/ experts be used in more than one package bid?  | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award.<br>CVs of core Key Personnel cannot be repeated across |
|           |  |  | Proposals either at the application stage or at the award stage.   |
|           | for Key Personnel  | Deputy Team Leader - We request you to also consider CA as an eligible qualification for this position and allowing minimum 10 years of experience for this position. Furthermore, we suggest that the experience criteria for the key personnel should be modified as follows: a. He/she should have led 3 relevant eligible assignments b. He/she should have an experience of minimum 5 years in Urban sector |  |
| 71        | for Key Personnel  | Deputy Team Leader: We request you to clarify if a CA degree an acceptable equivalent to MBA/PGDM? Please include : Master of Public Health  | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.  |

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|     | for Key Personnel   | Economist - It is requested to remove preference for PhD for this position<br>as a post graduate degree in Economics, Econometrics, or related field(s)<br>should be a sufficient qualification for the role proposed for the position.   |   |  |
|     | for Key Personnel   | criteria for the key personnel should be modified as follows: a. He/she<br>should have undertaken economic advisory in 3 relevant eligible<br>assignments   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
|     | for Key Personnel   | of experience for this position.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
| 75  | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Information Technology Specialist: We request you to also consider<br>Masters in Computer Science / MBA as an eligible qualification for this<br>position.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
|     |   | Further, we request you to consider allowing minimum 5 years of experience for this position.   |   |  |
| 76  | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Information Technology Specialist: We request you to also consider<br>Masters in Computer Science / MBA as an eligible qualification for this<br>position. Further, we request you to consider allowing minimum 5 years of<br>experience for this position.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
| 77  | 2.2.2 (D) Conditions of eligibility for Key Personnel           | It is requested to allow the agriculture lead to have post-graduation in agriculture or allied sector with minimum 10 years of experience, which should be sufficient qualification for the role proposed for the position.   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                  |  |
|     | for Key Personnel   | Monitoring and Evaluation Expert - We request you to also consider<br>MBA/CA as an eligible qualification for this position and allowing<br>minimum 10 years of experience for this position. Furthermore, we<br>suggest that the experience criteria for the key personnel should be<br>modified as follows: a. He/she should have undertaken M&E advisory in 3<br>relevant eligible assignments | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
|     | for Key Personnel   | Monitoring and Evaluation Expert: We request you to modify the requirement to: "Postgraduate degree in International Development, Economics, Econometrics, Political Science, Statistics, Management or related field"  | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated. |  |
| 80  | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Monitoring and Evaluation Expert: It is requested to consider MBA/ CA as<br>an eligible qualification for this position and allowing minimum 10 years of<br>experience for this position.<br>Furthermore, we suggest that the experience criteria for the key<br>personnel should be modified as follows:   |   |  |

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|           |   | a. He/she should have undertaken M&E advisory in 3 relevant eligible assignments   |   |  |
|           | for Key Personnel   | Monitoring and Evaluation Expert: We request you to modify the requirement to: "Postgraduate degree in International Development, Economics, Econometrics, Political Science, Statistics, Management or related field"   | Please refer to clause 2.2.2 (D) of the RFP, which is clear<br>and self-explanatory. No change is contemplated. |  |
| 82        | 2.2.2 (D) Conditions of eligibility<br>for Key Personnel        | Non-core team - Is there a flexibility to add / reduce positions based on consultant's assessment of the requirement?<br>Whether the days indicated for each non-core position are minimum and mandatory to be included in the cost proposal?  | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.       |  |
|           | for Key Personnel   | Safeguards Specialist - We request you to consider Bachelors Degree in<br>Urban Planning/ Environmental Engineering/ Masters in Social Work as<br>an eligible qualification for this position. Further, we request you to<br>consider allowing minimum 5 years of experience for this position.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 84        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Team Leader - We request you to also consider CA as an eligible<br>qualification for this position and allowing minimum 12 years of<br>experience for this position. Furthermore, we suggest that the experience<br>criteria for the key personnel should be modified as follows: a. He/she<br>should have led 3 relevant eligible assignments b. He/she should have an<br>experience of minimum 5 years in Urban sector (urban<br>infrastructure/planning and project Management) | Please refer to Corrigendum III of the respective package.  |  |
| 85        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Urban Planning Lead - We request you to consider Bachelors Degree in<br>Urban Planning/ Environmental Engineering/ Masters in Social Work as<br>an eligible qualification for this position.<br>Further, we request you to consider allowing minimum 5 years of<br>experience for this position.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 86        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | We suggest that the experience criteria for the key personnel should be modified as follows: a. He/she should have undertaken subject matter advisory in 3 relevant eligible assignments   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
|           | for Key Personnel   | We suggest that the experience criteria for the key personnel should be<br>modified as follows: a. He/she should have undertaken subject matter<br>advisory in 3 relevant eligible assignments b. He/she should have an<br>experience of minimum 5 years in Urban planning and infrastructure<br>management or in any other relevant area  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 88        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | As per the outlined criteria; the Deputy Team Leader is required to be<br>MBA or equivalent. Can this educational criteria be extended to include<br>post graduate degrees in Public Health/International Development-   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |

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|           |   | Development Studies/Public Policy?  |   |  |
| 89        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | For 'Team Leader' position, the requirements should not be so specific.<br>Rather managerial or leadership skills/experience should be solicited, as<br>the person's key role is to lead the team and deliver the assignment.For<br>the 'Team Leader' position, please allow persons with "Postgraduate<br>Degree in Management" and experience in Government sector.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
|           | for Key Personnel   | It is requested to consider following length of experience for each<br>proposed position; Core Team Team Leader- 12 years Deputy Team<br>Leader - 10 years Monitoring and Evaluation Expert - 8 years Economist -<br>8 years Urban Planning Lead - 8 years Non-Core Team Finance<br>Specialist - 8 years Statistician - 8 years Public Institution Specialist - 5<br>years Gender and Social Inclusion Specialist - 5 years Environment,<br>Climate Change and Sustainability Specialist - 5 years Information<br>Technology Specialist - 5 years Safeguards Specialist - 5 years Engineer<br>- 8 years   |   |  |
| 91        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | It is requested to consider following length of experience for each<br>proposed position; Non-Core Team Finance Specialist - 8 years<br>Economist - 8 years Statistician - 8 years Public Institution Specialist - 5<br>years Gender and Social Inclusion Specialist - 5 years Environment<br>Specialist - 5 years Information Technology Specialist - 5 years<br>Safeguards Specialist - 5 years Social Sector Expert - 8 years Police<br>Services Expert - 8 years Judicial Reforms Expert - 8 years  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 92        | 2.2.2 (D) Conditions of eligibility for Key Personnel           | Engineer: Request you to please amend the clause as follows: • S/He should have undertaken urban sector advisory  | Please refer to Corrigendum III of the respective package.                                  |  |
| 93        |   | We understand that, while the Monitoring & Evaluation expert and<br>Economist brings the data driven project related outcomes, the positions<br>namely Team Leader, Deputy Team leader and Sector Lead(s) would<br>bring holistic perspective on the Planning, development,<br>institutional/governance and implementation challenges in the respective<br>sector. Moreover, the Team Leader, Deputy Team Leader and Sector<br>Lead(s) have much larger role in channelizing the efforts of other core<br>Team and non-core team members for developing the study outcomes<br>based upon the ground realities that various stakeholders confront-with<br>while implementing the respective schemes. Thus towards striking the<br>balanced approach for the project outcomes and with-in the project team,<br>it is requested that authority should limit the experience of Eligible<br>Specific Assignments to the positions of Monitoring & Evaluation expert<br>and Economist only and experience of Team Leader, Deputy Team | Please refer to Corrigendum III of the respective package.                                  |  |

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|           |   | leader and Sector Lead (s) should be limited to experience of working on<br>the projects related to<br>Planning, development, Project & Program management and<br>Implementation in the sector coupled with their experience to engage with<br>various Stakeholders at National, state and ULB level and capabilities of<br>managing multidisciplinary teams. |   |  |
|           | for Key Personnel   | As this is an evaluation study of WCD/Health sector scheme, would it be<br>better if Public health is one of the required educational qualifications of a<br>public institution specialist?   | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.   |  |
| 95        |   | Is there any weightage for scoring of "Preferred Qualifications" mentioned in core team positions?  | Please refer to Corrigendum III of the respective package.  |  |
| 96        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | We request you to relax the requirement of 1 (one) Eligible Specific<br>Assignment for each Key Personnel and Non-core team as it may be very<br>difficult to find experts with such specific experience  | Please refer to Corrigendum III of the respective package.  |  |
| 97        | for Key Personnel   | CVs of the Non-Core Team Members will be not be evaluated. Do we still have to provide the full CVs of the Non-core Team Members, or brief description of their qualifications and experience will suffice?   | Please refer to clause 2.2.2 (D) of the RFP, which are clear and self-explanatory. No change is contemplated.   |  |
| 98        | 2.2.2 (D) Conditions of eligibility<br>for Key Personnel  | If we decide to bid for more than one packages, can we repeat some of<br>the team members (except the Team Leader)?   | CVs of non-core Key Personnel may be repeated in different<br>Proposals across packages. However, each of the non-core<br>Key Personnel should be exclusively deployed on a single<br>package. Substitution of non-core Key Personnel must take<br>place within 2 (two) working days of the date of Letter of<br>Award.<br>CVs of core Key Personnel cannot be repeated across<br>Proposals either at the application stage or at the award<br>stage. |  |
| 99        | 2.2.2 (D) Conditions of eligibility for Key Personnel   | Team Leader – Will a candidate with Ph.D. score higher marks than<br>some one who does not have a Ph.D., but has more relevant experience?<br>On the other hand, will a Team Leader with more relevant experience and<br>without Ph.D. get lower score than a Team Leader with a Ph.D. but less<br>relevant experience?                                       | Please refer to Corrigendum III of the respective package.  |  |
|           | for Key Personnel   | We request the authority to consider removal of PhD and Project<br>Management Certification as a preference for Team Leader. Further,<br>request to consider increasing the length of relevant professional<br>experience to 20 years as against 15 years.  | Please refer to the RFP clause 2.2.2 (D), which is clear and self-explanatory. No change is contemplated.   |  |
| 101       |   | Further, since the audited financial statements for FY 2018-19 would only be available by September 2019, we request that the   | Please refer to Corrigendum III of the respective package.  |  |

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|           |   | Financial Capacity condition be made applicable for FY 2015-16, FY 2016-17 and FY 2017-18. Kindly confirm.   |   |
|           | 2.2.3<br>Appendix – I, Form – 8                                 | We would request that certificate issued by Chartered Accountants in lieu<br>of Statutory Auditors certifying the fee received in respect of each of the<br>Eligible Assignments be accepted as part of the bid submission.  | Please refer to Appendix-I, Form 5 of the RFP, which is clear<br>and self-explanatory. No change is contemplated.   |
| 103       | 2.2.3   | <ul> <li>The financial statements for FY19 are yet to be finalized by statutory auditors. Therefore, it is requested to please consider three preceding financial years i.e. FY16, FY17 and FY18.</li> <li>Form 5 provides the format for certificate from statutory auditors stating total revenues from professional fees.</li> <li>We already have certificate from statutory auditor for the Turnover of the previous years in a standard firm format. Can that certificate be submitted in place of the format given in the RFP?</li> </ul> | Please refer to Corrigendum III of the respective package.  |
| 104       | 2.2.3   | <ol> <li>Please clarify if both revenue and income certificate of the applicant<br/>need to be enclosed?</li> <li>Will copy of contract along with project value of eligible assignment<br/>specified in the proposal will be acceptable in place of certificate from<br/>Statutory auditors</li> </ol>  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 105       | 2.2.6   | It is requested to modify the clause as follows:<br>Applicant has not been barred by the Central Government, any State<br>Government, a statutory authority or a public sector undertaking in India,<br>as the case may be, from participating in any project  | Please refer to the RFP clause 2.2.5, which is clear and self-<br>explanatory. No change is contemplated.   |
|           | 2.2.6   | It is requested to modify the clause as follows:<br>During the last three years, neither the applicant has failed to perform on<br>any agreement, as evidenced by imposition of a penalty by an arbitral or<br>judicial authority or a judicial pronouncement or arbitration award against<br>applicant, nor been expelled from any<br>project or agreement nor have had any agreement terminated for<br>accepted breach by applicant that may have a material adverse impact<br>on its ability to perform the services referred to in the RFP.  | Please refer to the RFP clause 2.2.5, which is clear and self-<br>explanatory. No change is contemplated.   |
|           | 2.3 Conflict of Interest  | Does this clause imply implementing organisations or consulting organisations leading the PMUs for the specific programmes are excluded from bidding for the assignment?   | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |
| 108       | 2.3 Conflict of Interest  | Considering the size and scale of operations of the firm, it is difficult to   | With reference to clause 6 of the Guidance Note on Conflict   |

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|           |   | confirm to the clause. We would thus request that this clause be made<br>applicable to the team members being proposed as part of the project.  | of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel.  |  |
| 109       | 2.3 Conflict of Interest  | Can this clause be made applicable to the team members being proposed as part of the project? As, given the size and scale of operations of the firm, it may be difficult to confirm / adhere to the clause.  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |  |
| 110       | 2.3 Conflict of Interest  | We would like to know the names of organisations who can be<br>considered to have conflict of interest.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
|           | 2.3 Conflict of Interest  | We understand the guiding principles for identifying and addressing the<br>Conflict of Interest.In reference to the words "directly or indirectly", we<br>request if this clause be made applicable to the team members being<br>proposed as part of the project. As, given the size and scale of operations<br>of the firm, it may be difficult to confirm / adhere to the clause.<br>Furthermore, we are working/worked with various Central/State<br>Ministries/Departments and city level governments on various urban<br>transformation projects/schemes. We understand such projects will not<br>be considered as conflict of interest. | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |  |
|           | 2.3.1 Conflict of Interest                                      | Most of the Consultants have worked or are working with government<br>departments managing the schemes under various listed sectors. We<br>would request that this may not constitute "Conflict of Interest".<br>Alternatively, this may restrict participation of firms. Kindly confirm our<br>understanding.  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |  |
|           | 2.3.1 Conflict of Interest                                      | EY is currently/was engaged with a number of central and state<br>government departments/entities for design, implementation and project<br>management support for scheme(s)/program(s) being evaluated under<br>the respective studies. Does this amount as conflict of Interest and<br>preclude the applicant from participating in this RFP?   | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |  |
| 114       | 2.3.2 Conflict of Interest                                      | Clarification requested: We understand that consultant or its associates<br>working with the Ministries/ Departments involved in respective packages<br>or providing consultancy/ program management services/ IT services for<br>Centrally Sponsored scheme(s) at state or central level for the respective  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the  |  |

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|           |   | package would be eligible for participation/ bidding under the package<br>provided that team members proposed for the package are currently not<br>working on the engagements referred above. Kindly confirm on the same.<br>If the understanding is not correct, It is requested to clarify the scope of<br>services being provided in a business which would entail a conflict of<br>interest situation. Also we would request you to kindly change the clause<br>as "The Authority requires that the Consultant provides professional,<br>objective, and impartial advice and at all times hold the Authority's<br>interests paramount, avoid | Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel.   |
|           | 2.3.3 (f) Conflict of Interest  | Kindly clarify if consultants with ongoing consultancy mandates such as PMC/ due diligence/ implementation of programs with centre/ state level bodies are allowed to participate?   | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |
|           | 2.3.3 (f) Conflict of Interest  | Does this preclude the selected consultant from participating in any ongoing bids with Niti Aayog/ Central Ministries/ State Governments for scheme(s)/ program(s) which are being evaluated under this study?   | Please refer to the RFP clause 2.3, which is clear and self-<br>explanatory. No change is contemplated.   |
| 117       | 2.3.3 Conflict of Interest  | Would request you to consider term affiliate and associate as "Affiliate in India" and "Associates in India" respectively.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
|           | 2.3.4 Conflict of Interest  | Please confirm that the proposed 5 year moratorium does not prevent the consulting firm from applying for any future consultancy/ advisory assignments with Niti Aayog/ Central Ministries/ State Governments for scheme(s)/ program(s) which are being evaluated under this study? It is therefore suggested that Clause 2.3.4 can be removed from RFP, since the clauses 2.3.3.(f) and 2.3.3.(g) are addressing this issue.  | Please refer to Corrigendum III of the respective package.  |
| 119       | 2.3.4 Conflict of Interest  | Most bidders for the RFP are engaged prominently in the various<br>business lines across various Central and State Ministries on an ongoing<br>basis and are also engaged with several stakeholders for future<br>assignments in related fields. It is therefore requested that the clause<br>prohibiting restriction of services for a period of 5 (five) years from the<br>completion of the assignment be dropped.  | Please refer to Corrigendum III of the respective package.  |
| 120       | 2.4 Number of Proposals   | Request you to please share the criteria for selecting applicant for only three/ five packages in case they are qualify as the selected consultant based on the combined technical score for more than five packages.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
|           | 2.13 – Format and Signing of<br>Proposal  | Kindly clarify whether only the cover of the printed document is to be initialled by the authorized signatory or each page?  | Please refer to the RFP clause 2.13.3, which is clear and self-explanatory. No change is contemplated.  |
| 122       | 2.14 Technical Proposal   | If client could clarify whether CVs of non-key experts are also required to  | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2 read   |

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|           |   | be submitted with the proposal.   | with clause 3.1.4 and form 12 (Appendix I), which are clear and self-explanatory. No change is contemplated.  |  |
| 123       | 2.14: Technical Proposal –<br>2.14.2 (d)                        | Since the evaluation (scoring) is to be done for core team CVs only, we request you to consider relaxing the requirement of submission of detailed CVs of non-core team and submission of only pen profiles of non-core team can be considered, including details such as Name of personnel, Qualification, Years of experience, Key experience (projects), etc. with a page limit of 1 page. Further, we request you to consider putting a page limit for core team CVs of 5 pages for each position. We also request you to suitably amend the CV format given in Appendix I – Form-12. | Please refer to the RFP clause 2.1.4, 2.2.2 and 2.14.2, read<br>with clause 3.1.4 and form 12 (Appendix I), which are clear<br>and self-explanatory. No change is contemplated. |  |
| 124       | 2.14: Technical Proposal –<br>2.14.2 (d)                        | We understand that the key personnel proposed might be from different<br>locations in India, thus, arranging physically signed CVs may be difficult.<br>Thus, we would request you to relax this condition to digital signature.<br>Alternatively, we would request that the authorized signatory's physical<br>signature be considered sufficient for the purpose of submission of<br>proposal.  | Please refer to Corrigendum III of the respective package.  |  |
| 125       | 2.14.2 (g)<br>Technical Proposal                                | The proposed project requires shortlisting of a number of senior<br>personnel. Many of them are on regular travel and may not be available<br>on a frequent basis in-person. Considering the timelines laid out in RFP<br>for submission of proposal, request to please consider print of scanned<br>CVs with signature of personnel. This will help in timely submission of<br>technical proposal.   | Please refer to Corrigendum III of the respective package.  |  |
|           | 2.14.2 (g) Technical Proposal                                   | We request you to allow digitally signing the document in case physical signature is not possible. The clause may accordingly be modified as under: While submitting the Technical Proposal, the Applicant shall, in particular, ensure that the CVs have been recently signed and dated in blue ink by the respective Personnel and countersigned by the Applicant. Photocopy or unsigned / countersigned CVs shall be rejected. In case a physical signature is not possible, the applicant shall ensure that the key personnel has digitally signed the CV.                            | Please refer to Corrigendum III of the respective package.  |  |
|           | 2.14.2 (g) Technical Proposal                                   | We request you to kindly consider a declaration with signature of the Authorized Signatory of the Applicant for all CVs.  | Please refer to Corrigendum III of the respective package.  |  |
|           | 2.14.2 (h)<br>Technical Proposal                                | It is requested to consider the undertaking with signature of the<br>Authorized Signatory of the Applicant for all CVs. This will help to reduce<br>paper work and in timely submission of technical proposal.  | Please refer to Corrigendum III of the respective package.  |  |
| 129       | 2.14.2 (j) Technical Proposal                                   | We understand that Key Personnel shall only be available for full time deployment for 100 days. We also understand that any input thereafter  | Please refer to the RFP Schedule I Terms of Reference 9<br>Payment Schedule and Schedule II Form Agreement 7  |  |

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|           |   | shall be based on the agreed person day rates as specified in the<br>Financial Proposal. This is also in line with Note 11 of Form 2 which<br>specifies that additional involvement shall be based on person day rates.<br>Please clarify.  | Liquidated Damages and Penalties, which are clear and self-<br>explanatory. No change is contemplated.  |  |
| 130       | 2.14.4 Technical Proposal                                       | Request you to please not allow the false declaration by any personnel to impact the applicant firm, please allow the clause to be restricted to debarring the individual only.   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.  |  |
|           | 2.14.6  | We request you to kindly specify the number of Support Personnel<br>required for the duration of the project. We suggest to deploy 6 (six)<br>Support Personnel (one resource for each geographic zone) for the<br>project time period with minimum qualification of a Master's degree in<br>economics, management, urban planning, and engineering.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 132       | 2.14.7 Sub-consultants  | An Applicant may, if it considers necessary, propose suitable Sub-<br>Consultants in specific areas of expertise. Credentials of such Sub-<br>Consultants should be submitted in Form-15 of Appendix-A Sub-<br>Consultant, however, shall not be a substitute for any Key Personnel: Is<br>that infer that key personnel can only be from the lead team/ the key<br>professional can't be from the sub-consultant/partner/ we cannot have<br>consultants as part of the key team. Request the client to clarify on this<br>and if the sub-consultant can be made part of the key personnel. | Please refer to the RFP clause 2.14.7 , which is clear and self-explanatory. No change is contemplated. Key Personnel need not be permanent employees of the Lead Firm. |  |
| 133       | 2.20 Bid Security   | The concerned authority/team/officer is kindly requested to share Details of PAN and TAN for NITI AAYOG- as it has been classified as mandatory requirement for issuance of demand draft by finance team of our firm.   | GST Registration Number may be quoted as:<br>07DELP01988A1D7  |  |
| 134       | 2.20: Bid Security<br>Part 2.20.4                               | We request you to kindly clarify the details on the duration in which the<br>Bid Security will be returned under the circumstances mentioned in this<br>section.  | Please refer to the RFP clause 2.20.1, which is clear and self-explanatory. No change is contemplated.  |  |
| 135       | 2.21 Performance Security                                       | It is not clear, request to client to provide more clarity on this.   | Please refer to the RFP clause 2.21, which is clear and self-<br>explanatory. No change is contemplated.  |  |
|           | 2.21 Performance Security                                       | We request to keep it to 5% (five per cent) so make it sustainable for consultant as firm payment will be received after 3 weeks on approval of inception report. Alternatively Client may propose advance payment of 10% against the equal amount of performance security.   | Please refer to the RFP clause 2.21, which is clear and self-<br>explanatory. No change is contemplated.  |  |
| 137       | 2.21: Performance Security -<br>2.21.2                          | We request you to kindly clarify the details on the duration in which the Performance Security will be returned under the circumstances mentioned in this section.  | Please refer to the RFP clause 2.21 and Schedule II,<br>Agreement Clause 7.1, which are clear and self-explanatory.<br>No change is contemplated.                       |  |
| 138       | 2.23 Confidentiality  | We request the following addendum to the clauses 'The confidentiality obligations shall survive the termination of this Contract / completion of services for a period of one (1) year.'  | Please refer to the RFP clause 2.23, which is clear and self-<br>explanatory. No change is contemplated.  |  |

## **Development Monitoring and Evaluation Office (DMEO), NITI Aayog** Consultancy for Evaluation of Centrally Sponsored Schemes under 10 Packages – Responses to Queries of Bidders S. Clause Number of RFP Query Response No. 139 2.26 Substitution of Key Please refer to the RFP clause 2.26 and Schedule II. Form of If there is delay in procurement and commencement of the study, substitution of Key Personnel including the team leader be allowed Personnel Agreement clause 4.4, which are clear and self-explanatory. subject to equally or better qualified and experienced personnel being No change is contemplated. provided to the satisfaction of the Authority Please clarify whether clause 2.26.1 is before contract signing and is Please refer to the RFP clause 2.26 and Schedule II, Form of 140 2.26 Substitution of Key Agreement clause 4.4, which are clear and self-explanatory. Personnel 2.26.2 is after contract signing No change is contemplated. 141 2.26 Substitution of Key Please confirm that substitution due to incapacity or due to health will be Please refer to the RFP clause 2.26 and Schedule II, Form of Personnel the only consideration for allowing substitution and will regardless be Agreement clause 4.4, which are clear and self-explanatory. subject to deduction of 20% of the remuneration specified for the original No change is contemplated. Key Personnel. In which case, we request that under exceptional circumstances, if we have to replace a Key Personnel due to unavoidable circumstances, the deduction shall be restricted to 5% -10% (five percent) of the remuneration specified for the original Key Personnel and the penalty be applied only for the core team member as non-core team members are not being evaluated. 142 2.26.1 Please refer to the RFP clause 2.26 and Schedule II, Form of We request you to amend the clause as below: Substitution of Key Personnel Substitution will, however, be permitted if the Key Personnel is not Agreement clause 4.4, which are clear and self-explanatory. available for reasons beyond the control of the Applicant (like resignation No change is contemplated. from the organization, any incapacity or ill health etc.) subject to equally or better gualified and experienced personnel being provided to the satisfaction of the Authority. 143 2.26.1 Substitution of Key Change requested: The consultant should not be penalized for Please refer to the RFP clause 2.26 and Schedule II. Form of substitution of resources on account of reasons beyond its control (e.g. Personnel Agreement clause 4.4, which are clear and self-explanatory. resignation, medical reasons etc.). We request you to kindly remove the No change is contemplated. penalty clause and cap on number of substitution for replacement of resource, beyond the control of consultant, subject to equal or better gualified and experienced personnel being provided to the satisfaction of the Authority. Further we request you to cap the deduction for any replacement apart from conditions covered above at 10% of the remuneration specified for the original Key Personnel. Change requested: The consultant should not be penalized for Please refer to the RFP clause 2.26 and Schedule II. Form of 144 2.26.2 & 2.26.3 Substitution of substitution of resources on account of reasons beyond its control (e.g. Key Personnel Agreement clause 4.4, which are clear and self-explanatory. resignation, medical reasons etc.). We request you to kindly remove the No change is contemplated. penalty clause and cap on number of substitution for replacement of resource, beyond the control of consultant, subject to equal or better gualified and experienced personnel being provided to the satisfaction of the Authority. Further we request you to cap the deduction for any replacement apart from conditions covered above at 10% of the

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|           |   | remuneration specified for the original Key Personnel.  |   |  |  |
|           | Key personnel   | any other such unavoidable and unforeseen situations which are not directly under applicants' control and equally qualified replacement should be considered  | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | 2.26.2 Substitution of Key<br>Personnel   | from the client and if this can be waived off.  | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | 2.26.2 Substitution of Key<br>Personnel   | considering that substitution can be made only on basis of incapacity or  | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | 2.26.2 Substitution of Key<br>Personnel   | considered, we request that substitution of Key Personnel should be<br>allowed without attracting a penal provision of deduction of remuneration,<br>if such substitution is on account of reasons that are beyond the control of<br>the Applicant.We request you to kindly limit the overall liability of the<br>bidder including liquidated damages to 10%. | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | 2.26.2 Substitution of Key<br>Personnel   | present throughout the entire duration of the project, the individual   | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | Substitution of Key Personnel   | We request that substitution of Team Leader should be allowed without attracting a penal provision of deduction of remuneration, if such substitution is on account of reasons that are beyond the control of the Applicant.  | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
|           | Personnel   | contracted employees for any of the Key Personnel positions. However, the Consultant shall not subcontract the whole of the Services  | Please refer to RFP clause 2.14.7, which is clear and self-<br>explanatory. No change is contemplated. Key Personnel<br>need not be permanent employees of the Lead Firm. |  |  |
|           | 2.26.3 Substitution of Key<br>Personnel   | consider waiving off this clause.   | Please refer to the RFP clause 2.26 and Schedule II, Form of Agreement clause 4.4, which are clear and self-explanatory. No change is contemplated.                       |  |  |
| 153       | 2.27 Indemnity  | It is requested to modify the clause as follows:  | Please refer to Corrigendum III of the respective package.  |  |  |

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|           |   | Indemnify the Authority for an amount not exceeding the value of the Agreement for any direct loss or damage that is caused due to any deficiency in services.   |  |  |
| 154       | 2.27 Indemnity  | We would request that the amount be capped to one time the fee.  | Please refer to Corrigendum III of the respective package.   |  |
| 155       | 2.27 Indemnity  | Request, to please reduce the value to 1(one) times instead of 3 times.  | Please refer to Corrigendum III of the respective package.   |  |
| 156       | 2.27 Indemnity  | Change requested: We request you to kindly change the clause to limit the amount to one time the fees paid to the consultant   | Please refer to Corrigendum III of the respective package.   |  |
| 157       | 2.27 Indemnity  | We request the indemnity to be restricted to total professional fee paid to the Applicant.   | Please refer to Corrigendum III of the respective package.   |  |
| 158       | 2.30 The Consultant shall<br>commence the Services within<br>3 (three) days of the date of the<br>Agreement, or such other date<br>as may be<br>mutually agreed | Please clarify if this is three working days   | This refers to calendar days.  |  |
| 159       | 2.31 Proprietary Data   | We wish to clarify the pre-existing IPR with our firm continues to be a part<br>of our firm or not. Also, we request you to disclose proper bifurcation of<br>the documents and property to identify the IPR.  | Please refer to the RFP clause 2.31, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 160       | 2.31 Proprietary data   | Please clarify, the terms of data privacy policy to be abide with while working with multiple stakeholder(s)   | Please refer to the RFP clause 2.31, which is clear and self-<br>explanatory. No change is contemplated. |  |
|           |   | Section 3 of RFP   |  |  |
|           | 3. Criteria for Evaluation  | The weightage criteria for scoring more than minimum number of eligible/<br>specific assignments is not given. What would be the methodology of<br>scoring assignments? Will the number of assignments be counted first for<br>all the bidders, and then the weightage for scoring will be defined? Please<br>clarify. |  |  |
|           | 3.1: Evaluation of Technical<br>Proposal  | We request you to consider allowing at least 10 working days for replacement of key personnel.   | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated.  |  |
|           | 3.1.1 Evaluation of Technical<br>Proposals  | We request reducing the qualifying marks to 50. The clause may be<br>modified as under: Evaluation of technical proposals: Only those<br>Applicants whose Technical Proposals get a score of 50 (fifty) marks or<br>more out of 100 (one hundred) shall qualify for further consideration                              | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated.  |  |
| 4         | 3.1.3<br>Evaluation of Technical<br>Proposals   | We request you to kindly make the scoring criteria more simpler and<br>objective including removing the differentiation between general and<br>specific assignments as follows:<br>Parameter<br>Max. Marks   | Please refer to Corrigendum III of the respective package.   |  |

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|           |                               | Criteria<br>Relevant Experience of Applicant<br>25<br>I. Applicant's turnover (5 marks):<br>(i) For 100 -150 cr - 2 marks<br>(ii) For every additional 50 cr., 1 mark each subject to max. 5 marks<br>II. Applicant's experience in design, implementation and evaluation of<br>government programmes in last 7 years (10 marks)<br>(i) For every project 1 mark, subject to max. 10 marks<br>III. Cumulative size of projects delivered successfully (10 marks)<br>(i) For 1-5 cr -2.5 marks<br>(ii) For 5-10 cr - 5 marks<br>(iii) For 5-10 cr - 5 marks<br>(iv) For >15 cr - 10 marks<br>Proposed Methodology and Work Plan<br>10<br>Evaluation will be based on the presentation of the approach &<br>methodology<br>Relevant Experience of the Key Personnel<br>65<br>20% of the maximum marks on the educational qualification &<br>6<br>S. No. RFP Page #, Reference Content of RFP requiring clarification<br>Queries/Clarifications/Comments<br>institution (you may consider MHRD institution rankings for the same)<br>80% of the maximum marks on relevant experience considering the value<br>and complexity of the projects undertaken. |   |
|           | 3.1.3 Criteria for Evaluation | greater weightage. Hence request you to consider a revision on the scoring criteria as follows: Relevant Experience of the Applicant :30 Proposed Methodology and Work Plan:40 Relevant Experience of the Key Personnel 30  | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 6         | 3.1.3 Criteria for Evaluation | The RFP mentions that for applicants the score shall be allocated on a proportionate basis. In most of the RFPs, the marks are assigned based on the range of number of assignments eligible for the proposal and marks are allocated accordingly. It is requested that a similar approach may please be considered and marking according to defined range of number of eligible projects may be done.  | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |

## **Development Monitoring and Evaluation Office (DMEO), NITI Aayog** Consultancy for Evaluation of Centrally Sponsored Schemes under 10 Packages – Responses to Queries of Bidders Clause Number of RFP S. Query Response No. Please refer to the RFP clause 3.1, which is clear and self-3.1.3 Criteria for Evaluation No specific parameters have been defined for assigning scores in respect of comparative size and quality of eligible assignments. It is requested explanatory. No change is contemplated. that if this can be detailed out by the authority with certain parameters for quidance. 3.1.3 Criteria for Evaluation We request you to please restrict the number or specify number of Please refer to the RFP clause 3.1, which is clear and self-8 assignments (for 30% marks) to be presented across both the categories explanatory. No change is contemplated. to avoid lengthy and out of context responses 3.1.3 Criteria for Evaluation Please share the break up of 70% and method for assessing the size and Please refer to Corrigendum III of the respective package. 9 quality of assignments, professional income, experience and capacity of the firm 10 3.1.3 Criteria for Evaluation Further, please state how the 70% score will be apportioned between (i) Please refer to Corrigendum III of the respective package. assignments and (ii) overall professional income, experience and capacity of the firm 11 3.1.3 Criteria for Evaluation It is requested that in order to explain the consultant's point of view and Please refer to Corrigendum III of the respective package. the methods to be adopted for the study purpose, presentation by consultants should be made part of the technical gualification and the scoring should be adjusted accordingly. Most non-core team members are highly experienced professionals. Can 12 3.1.3 Criteria for Evaluation Please refer to the RFP clause 3.1, which is clear and selfa scoring mechanism be put in place to assess member quality? explanatory. No change is contemplated. Alternately, if non-core members are not scored, can the preference for higher degrees such as PhD be ignored/dropped? 13 3.1.3 Criteria for Evaluation We request for a more detailed explanation on the scoring criteria for Please refer to the RFP clause 3.1, which is clear and selfevaluating projects. explanatory. No change is contemplated. Please specify how the quality of an assignment will be judged. Given the 14 3.1.3 Criteria for Evaluation Please refer to the RFP clause 3.1. which is clear and selfsubjectivity in such an assessment, please delete the quality aspect and explanatory. No change is contemplated. consider only the comparative size aspect. Please refer to the RFP clause 3.1, which is clear and self-15 3.1.3 Criteria for Evaluation We understand that criteria does not provide complete clarity on evaluation and is somewhat subjective. We request you to kindly modify explanatory. No change is contemplated. the criteria to make it more objective to enable a more transparent competition. Based on existing criteria, an illustrative evaluation criteria if given below for your kind reference: Number of eligible assignments (general and specific assignments combined together) – 7.5 marks (maximum 18 assignments to be showcased) o Upto 3 assignments: 0 marks o 0.5 marks for each additional assignment above 3 assignments Average annual revenue of firm in last three years – 17.5 marks o Upto 50 cores: 0 marks o 0.5 marks for every additional slab of 50 crores Relevant experience of

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|           |                                | <ul> <li>the personnel – 65 marks</li> <li>Number of eligible assignments (general and specific assignments combined together) – 65 marks (maximum 16 assignments to be showcased)</li> <li>o Upto 3 assignments: 0 marks</li> <li>5 marks for each additional assignment above 3 assignments</li> </ul>  |   |
| 16        | 3.1.3 Criteria for Evaluation  | It is understood that the authority will consider both eligible general and<br>eligible specific assignments for the purpose of evaluation. The authority<br>may kindly confirm.  | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 17        | 3.1.3 Criteria for Evaluation  | Please confirm if there are any specific objective benchmarks for determining the quality of the eligible assignments as otherwise determining the quality of an eligible assignment may be subjective.   | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 18        | 3.1.3 Criteria for Evaluation  | We would request you to kindly include a maximum number of projects<br>which has to be furnished for this criteria. The number of projects may not<br>necessarily be a reflection of expertise. We would also request you to<br>kindly clarify how scores shall be assigned for the remaining 70%. For<br>example, if Firm A has 10 projects of INR 10 crores value and Firm B has<br>25 projects of INR 1 crores value, how shall the scores be assigned to<br>Firm A and Firm B respectively.   | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 19        | 3.1.3 Criteria for Evaluation  | Are there any additional marks for core applicant employees being a part of the time than a consultant?   | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 20        | 3.1.3 Criteria for Evaluation  | Whether the Eligible General Assignments for the Applicant Firm needs to be completed prior to PDD or could be ongoing with a Rs. 50 Lakh professional fee received for such assignment?  | Please refer to Corrigendum III of the respective package.  |
| 21        | 3.1.3. Criteria for Evaluation | We request for the following modification Maximum marks: 30 Criteria: A maximum of 9 marks (30%) will be awarded basis the number of Eligible Assignments undertaken by the Applicant firm (9 marks if >=30 Eligible Assignments, 5 marks if 15 29 Eligible Assignments, 0 marks otherwise). At least 50% of the projects should have been executed in India. The remaining 21 marks (70%) shall be awarded for: (i) the comparative size and quality of Eligible General and Specific Assignments (ii) overall professional income, size and capacity of the firm. | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated. |
| 22        | 3.1.3. Criteria for Evaluation | We believe that Approach and Methodology to given more marks as it<br>reflects consultants understanding and approach to undertake the project.<br>We accordingly request you to modify the clause as following: Maximum<br>marks: 30 Criteria: Quality of the approach and methodology submitted<br>as part of the technical bid including understanding of context / objective,<br>proposed methodology, proprietary tools and proposed work plan   | Please refer to Corrigendum III of the respective package.  |

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| 23        | 3.1.3. Criteria for Evaluation  | We request for the following modification in the clause: Maximum marks:<br>40 Criteria: 30% of the maximum marks for each Key Personnel shall be<br>awarded for the number of Eligible Assignments (General or Specific) the<br>respective Key Personnel has worked on. The remaining 70% shall be<br>awarded for the comparative size and quality of Eligible Assignments<br>Team Leader – 12 marks Deputy Team Leader – 10 marks Monitoring &<br>Evaluation Expert – 6 marks Economist – 5 marks Public Health Lead – 7<br>marks Educational Qualification of all Key Personnel: Postgraduate<br>degree from a highly pedigreed/Tier 1 institution | Please refer to Corrigendum III of the respective package.  |
| 24        | 3.1.3. Criteria for Evaluation  | How will size of eligible assignments for key personnel be validated as<br>the work experience for most core team members would be across<br>multiple organisations and it will not be possible for the applicant to<br>submit auditor certifications for assignments not executed by them?  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
|           | 3.1.3. Criteria for Evaluation  | As per page 16, 17 and 18, there are conditions of eligibility for Key Personnel that pertain to their educational qualifications. However, please suggest how the scoring criteria will address cases where the personnel exceed this eligibility.  | Please refer to Corrigendum III of the respective package.  |
| 26        | 3.1.3. Criteria for Evaluation  | In cases where the organization is bidding as a consortium, it is<br>understood that eligible assignments of both the lead member as well as<br>the consortium member will be considered for evaluation. The authority is<br>requested to confirm the same.  | Please refer to the RFP clause 2.1.1, footnote on Form 8 (Appendix I) which is clear and self-explanatory. No change is contemplated. |
|           | 3.1.3.1 Criteria for Evaluation | We request for the following modification<br>Maximum marks: 30<br>Criteria: A maximum of 9 marks (30%) will be awarded basis the number<br>of Eligible Assignments undertaken by the Applicant firm (9 marks if >=10<br>Eligible Assignments, 5 marks if 5-9 Eligible Assignments, 0 marks<br>otherwise). At least 50% of the projects should have been executed in<br>India.<br>The remaining 21 marks (70%) shall be awarded for: (i) the comparative<br>size and quality of Eligible General and Specific Assignments (ii) overall<br>professional income, size and capacity of the firm  | Please refer to the RFP clause 3.1, which is clear and self-<br>explanatory. No change is contemplated.                               |
| 28        | 3.1.3.2 Criteria for Evaluation | We believe that Approach and Methodology should be given significantly<br>more weightage, as it reflects the consulting firm's understanding and<br>approach to undertake this seminal project.<br>We accordingly request you to modify the clause as following:   | Please refer to Corrigendum III of the respective package.  |

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|           |   | Maximum marks: 30<br>Criteria: Quality of the approach and methodology submitted as part of<br>the technical bid including understanding of context / objective, proposed<br>methodology, proprietary tools and proposed work plan   |   |  |  |
| 29        | 3.1.3.3 Criteria for Evaluation   | We request for the following modification in the clause:<br>Maximum marks: 40<br>Criteria: 30% of the maximum marks for each Key Personnel shall be<br>awarded for the number of Eligible Assignments (General or Specific) the<br>respective Key Personnel has worked on. The remaining 70% shall be<br>awarded for the comparative size and quality of Eligible Assignments<br>Team Leader – 12 marks<br>Deputy Team Leader – 10 marks<br>Monitoring & Evaluation Expert – 6 marks<br>Economist – 5 marks<br>Public Health Lead – 7 marks<br>Educational Qualification of all Key Personnel: Postgraduate degree from<br>a highly pedigreed/Tier 1 institution | Please refer to Corrigendum III of the respective package.  |  |  |
| 30        | 3.1.3. Criteria for Evaluation  | (ii) The authority may kindly clarify the mechanism of according added<br>weightage to a bidder on the basis of larger revenues. The authority is<br>also requested to clarify whether the weightage will be on combined<br>professional fees of the preceding 3 Financial Years (F.Y) or by<br>calculating average of the professional fees of 3 F.Ys   | Please refer to Corrigendum III of the respective package.  |  |  |
| 31        | 3.1.3. Criteria for Evaluation  | Given the complexity of the assignment and its strategic policy<br>importance, we believe the approach and methodology should be given<br>greater weightage. Hence request you to consider a revision on the<br>scoring criteria as follows: Relevant Experience of the Applicant:30<br>Proposed Methodology and Work Plan:40 Relevant Experience of the<br>Key Personnel:30   | Please refer to Corrigendum III of the respective package.  |  |  |
| 32        | 3.1.4 (i) - Eligible Assignments  | We have carried out various implementation projects across states for the government and NPOs/NGOs etc. Whether advisory/consultancy assignments carried out by the applicant for private Not for profit organisations (NPOs) or NGOs for programs which support the CSS of the GOI will be considered under the Eligible General Assignments? This is clarification is needed to evaluate the experience of the experts   | Assignments granted by private foundations, bilateral<br>institutions, NPOs, NGOs etc who are working on any<br>government scheme/programmes etc. will be considered. |  |  |

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|           |   | (core team/Non-core team) members in the correct way before submission of the bid.   |   |  |
| 33        | 3.1.4 (i) Eligible assignment   | Please clarify does it mean that consultancy/ advisory assignments for evaluation only or design only or implementation only will be considered or is it required to be ALL inclusive  | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 34        | 3.1.4 (ii) - Eligible Assignments   | Whether these evaluation studies carried out by the applicant need to be<br>specific to the sector for which the bid is being submitted or they are<br>general in nature? Also, This is clarification is needed to evaluate the<br>experience of the experts (core team/Non-core team) members in the<br>correct way before submission of the bid.<br>Does the "eligible specific assignment(s)" need to be an evaluation<br>program in agriculture sector for the the applicant score marks in<br>technical evaluation? | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 35        | 3.1.4 Eligible Assignments  |  |   |  |

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|           |   | - Consultant projects exclude tax, audit and IT implementation projects"  |   |  |
| 36        | 3.1.4 Eligible Assignments  | Kindly clarify if the assignment has to be sector specific?   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 37        | 3.1.4 Eligible Assignments  | Please clarify that for Eligible General Assignments any<br>advisory/consultancy assignments in India for any government programs<br>shall be deemed as eligible. Please clarify that for Eligible Specific<br>Assignments any Evaluation studies for any government programmes<br>shall be deemed as eligible.   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 38        | 3.1.4 Eligible Assignments  | We request you to also consider all ongoing assignments for Eligible<br>Assignments.Appendix I – Form-6 should also be suitable amended to<br>reflect the changes proposed.   | Please refer to Corrigendum III of the respective package.  |  |
|           | 3.1.4 Eligible Assignments  | We understand that the Eligible Assignments for Key Personnel should<br>have been completed prior to PDD. We would request you to relax this<br>requirement and allow ongoing assignments in which professional fees of<br>at least INR 50 lakhs has been received for Eligible General Assignments<br>and INR 20 lakhs for Eligible Specific Assignments prior to PDD.   |   |  |
| 40        | 3.1.4 Eligible Assignments  | We request to consider international projects with similar scope of work<br>as eligible assignments so that international firm could also take part in<br>the selection. This will allow firm to bring knowledge of international best<br>practices.  | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
|           | 3.1.4 Eligible Assignments  | Advisory/consultancy assignments in India granted by the government,<br>regulatory commission, tribunal, multilateral agencies, statutory<br>authorities, public sector entities etc. in respect of design,<br>implementation, evaluation etc. of government programs shall be deemed<br>as eligible general assignments (the "Eligible General Assignments"). Will<br>International assignments be counted as general and specific<br>experiences for applicant's capability as well as key personnel's? |   |  |
|           | 3.1.4 Eligible Assignments  | Is there any limit on how old the relevant experiences for both the applicant and personnel can be?   | Please refer to Corrigendum III of the respective package.  |  |
| 43        | 3.1.4 Eligible Assignments  | As the RFP is focussed on centrally sponsored schemes in the Health /<br>WCD sector, can the eligibility criteria require general & specific<br>assignments to be from the public healthcare sector only? Alternately will<br>a higher weightage be given if the assignments are from the public<br>healthcare sector?  | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
|           | 3.1.4 Eligible Assignments  | Please clarify whether qualitative and quantitative research done as part<br>of larger engagements can be cited against this criterion i.e. projects<br>where a part of the scope involves such research.   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 45        | 3.1.4 Eligible Assignments  | We request you to consider following change:(i) Advisory/consultancy  | Assignments granted by private foundations, bilateral   |  |

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|           |   | assignments in India granted by the government, regulatory commission,<br>tribunal, multilateral agencies, statutory authorities, public sector entities<br>etc. in respect of design, implementation, evaluation etc. of government<br>programs or donor funded programs shall be deemed as eligible general<br>assignments (the Eligible General Assignments). (ii) Evaluation studies<br>involving quantitative and qualitative research, household surveys etc. in<br>India granted by the government, regulatory commission, tribunal,<br>multilateral agencies, statutory authorities, public sector entities etc. in<br>respect of government programs or donor funded programs shall be<br>deemed as eligible specific assignments (the Eligible Specific<br>Assignments) | institutions, NPOs, NGOs etc who are working on any government scheme/programmes etc. will be considered. |  |  |
|           | 3.1.4 Eligible Assignments  | We request you to consider ongoing assignments provided that we have received professional fees of at least Rs. 50 (fifty) lakhs for an Eligible General Assignment and at least Rs. 20 (twenty) lakhs for an Eligible Specific Assignment.   | Please refer to Corrigendum III of the respective package.  |  |  |
| 47        | 3.1.4 Eligible Assignments  | Eligible assignments - The definition of 'general' and 'specific'<br>assignments talks about government programs. We understand the word<br>'program' is an umbrella term used for schemes, initiatives, technical<br>support units, etc. initiated by respective Government departments.   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |  |
| 48        | 3.1.4 Eligible Assignments  | In case of eligible specific assignments, the RFP states that such<br>assignments shall have been completed prior to PDD. Whereas, this is<br>not the case for eligible general assignments. It is requested that for<br>eligible specific assignments, projects presently under implementation<br>may also be considered as eligible.  | Please refer to Corrigendum III of the respective package.  |  |  |
| 49        | 3.1.4 Eligible Assignments  | Further, it is requested to consider the assignments based on contract value instead of fee received. Alternatively, the amount billed/ invoiced under the assignment may be considered instead of fee received.  | Please refer to Corrigendum III of the respective package.  |  |  |
|           | 3.1.4 Eligible Assignments  | In case the above is not possible, we request to reduce the professional fees received criteria for eligible general assignments and eligible specific assignments to Rs 25 lakhs and Rs 10 lakhs respectively.   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |  |
|           | 3.1.4 Eligible Assignments  | For both Eligible General and Eligible Specific Assignments there is no<br>sector specific project experience required or preferred. We would<br>request that Eligible General Assignments should be from the respective<br>sector while Eligible Specific Assignments should be open across all<br>sectors   | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |  |
|           | 3.1.4 Eligible Assignments  | It is requested that on-going Eligible Specific Assignment also be considered for evaluation.   | Please refer to Corrigendum III of the respective package.  |  |  |
| 53        | 3.1.4 Eligible Assignments  | Will a self-authorised completion certificate suffice to indicate completion  | Please refer to the RFP, which is clear and self-explanatory.   |  |  |

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|           |   | for Eligible Specific Assignment? Or does any other documentary proof need to be submitted?  | No change is contemplated.  |  |
| 54        | 3.1.4 Eligible Assignments  | For core team members if the proposed individual is currently deployed<br>on an on-going project (but will be re-deployed full time on proposed<br>assignment) can the PDD be stated as completion date?   | Please refer to Corrigendum III of the respective package.  |  |
| 55        | 3.1.4 Eligible Assignments  | Many Key Personnel across both Core and Non-Core may have several years of rich and relevant experience in design, implementation and evaluation in an organizational capacity i.e. nonconsulting. Please clarify if the same will also be considered for evaluation.  | Please refer to the RFP clause 3.1.4, which is clear and self-<br>explanatory. No change is contemplated. |  |
| 56        | 3.1.4 Eligible Assignments  | We understand that if an applicant has an ongoing eligible general<br>assignment, for which professional fees of at least Rs. 50 lakhs has been<br>received, it will be considered by the Authority as a compliance to the<br>clause. The authority may kindly confirm the same. The Authority is also<br>requested to consider ongoing eligible specific assignments for<br>submission on similar principles.   | Please refer to Corrigendum III of the respective package.  |  |
| 57        | 3.1.4. Eligible Assignments   | Clause 3.1.4 Provided that the Applicant firm claiming credit for an Eligible General Assignment shall have, prior to PDD, received professional fees of at least Rs. 50 (fifty) lakhs for such assignment, and where credit is being claimed by a Key Personnel, she/he should have completed the relevant assignment prior to PDD. Does the threshold value apply to individual experts' eligible assignments also?  | Please refer to Corrigendum III of the respective package.  |  |
|           | 3.1.4. Eligible Assignments   | Advisory/consultancy assignments in India granted by the government,<br>regulatory commission, tribunal, multilateral agencies, statutory<br>authorities, public sector entities etc. in respect of design,<br>implementation, evaluation etc. of government programs shall be deemed<br>as eligible general assignments (the "Eligible General Assignments"). Is it<br>mandatory for projects to be around government programs or it can be<br>any donor/ philanthropic body supported programme as well? |   |  |
| 59        | 3.1.4. Eligible Assignments   | We would like to request the client to kindly consider the on-going projects as Eligible Assignments for evaluation purpose.   | Please refer to Corrigendum III of the respective package.  |  |
| 60        | 3.1.4 Eligible Assignments  | Kindly confirm whether the applicant firm can provide multiple<br>assignments under the General Assignment category to make up to Rs.<br>50 (fifty) lakhs or, more in total.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |
| 61        | 3.1.4 Eligible Assignments  | (2). As per para 3.1.4 Eligible Assignments of Tender Notice, the<br>Applicant firm is taking credit for an Eligible Specific Assignment, such<br>assignment shall have been completed prior to PDD and the Applicant<br>shall have received professional fees of at least Rs. 20 (twenty) lakhs.<br>Kindly confirm whether the applicant firm can provide multiple  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.               |  |

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|           |   | assignments under the Specific Assignment category to make up to Rs. 20 (twenty) lakhs or, more in total.   |   |  |
| 62        | 3.3 Evaluation of Financial<br>Proposal   | As per our understanding, technical evaluation is based on experience of applicant, methodology & work plan and experience of key personnel. Kindly provide clarity on how the financials will be utilized for technical evaluation?  | Please refer to the RFP clause 3.3, which is clear and self-<br>explanatory. No change is contemplated.         |  |
|           |   | Section 4,5,6 of RFP & Misc   |   |  |
|           | 6.3 Miscellaneous - Liability   | It is requested to consider deletion of this specific clause.   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                        |  |
|           | 6.3 (f): Mode of billing and payment  | In case the project scope increases to beyond 100 days, this clause<br>provides for the travel and personnel costs to be reimbursed at the<br>agreed rates. Is our understanding correct? If the scope extension has<br>been mutually agreed by the Authority and the Consultant, what would be<br>the payment terms and schedule in this case? Can you also confirm that<br>if the project extends to more than 52 weeks, the liability of the<br>Consultant is limited to the performance security only. If the scope<br>extension has been mutually agreed, will the performance security still<br>stand revoked?                            |   |  |
| 3         | 6.4 Miscellaneous   | We wish to clarify the pre-existing IPR with our firm continues to be a part of our firm.   | Please refer to the RFP clause 2.14 and 2.22.3, which is clear and self-explanatory. No change is contemplated. |  |
| 4         | Invite  | Request you to please share the invite and look forward to be part of the process and contribute with our expertise on young children (below six years).  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 5         | Additional Clause   | It may please be noted that Consultant does not provide fairness opinions<br>or valuations of market transactions, or legal, accounting, or tax advice<br>that may have a bearing on our consulting services and nothing shall be<br>construed as such. We expect that you will retain your own experts in<br>these disciplines, as you deem necessary.<br>At your direction, we will work together with your experts and other<br>professional firms. We will discuss any such work, expectations and<br>respective responsibilities with you in detail in advance, but we will not<br>become responsible for work done by such other parties. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
|           |   | Schedule 1 : Terms of Reference   |   |  |
| 1         | 1 Background of the Sector  | Kindly indicate if all the documents mentioned in the background are<br>available in the public domain. If not, kindly provide access to all<br>documents mentioned in the background   | Please use all relevant publicly available documents, including those mentioned in Appendix IV (C).             |  |
| 2         | 2 (a) (i) Objectives of the<br>Evaluation study   | Are we required to conduct a nutritional assessment through blood sampling and physical checks, or would secondary data and primary data  | No blood sampling and/or physical checks are expected.  |  |

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|           |   | collection by analyzing MIS and reports suffice for the same?  |   |  |
| 3         | 3 Approach & 4d ToR<br>(Approach) & Scope of services<br>(d)  | Meta-analysis of secondary data do client will be providing secondary data or the same need to be procured and or collected by applicant   | The Consultant may refer to public sources of information for meta-analysis.  |  |
| 4         | 3 (a) (ii)– Approach  | Whether sector analysis is also supposed to include non-government initiatives? How these are relevant for the scheme evaluation?  | Analysis of non-government initiatives will be required where relevant as part of overall sector contributions to understand gaps, duplication and synergies. |  |
| 5         | 3 (b) (i) Input<br>use efficiency   | To evaluate input use efficiency and conduct a detailed fund flow<br>analysis, will access to information be granted to Scheme specific Project<br>Management Systems such as existing systems for SSA, RMSA, MDM<br>and to Central Systems such as Public Financial Management System<br>(PFMS)?                    | Please use all relevant publicly available documents, including those mentioned in Appendix IV (C).   |  |
| 6         | 3 (b)(i)  | Most of the CSSs have a State sharing component for financing.Will the evaluation of 'Input use efficiency', which mentions evaluating utilization through expenditure tracking, signify tracking State level expenditures as  | Yes.  |  |
| 7         | 3 (b) (iv)  | basis for supply of piped drinking water   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives.   |  |
| 8         | 3 (b) (v)   | Will the assessment include works carried out under Swachh Bharat<br>Mission only or will works carried out under the same banner by other<br>Ministries be also considered  | All activities under the schemes mentioned in the package must be assessed.   |  |
| 9         | 3 (ii)  | Kindly indicate if data collaboration with other line Ministries will be required for assessment of sanitation in community facilities   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives.   |  |
| 10        | 3 (ii) Convergence  | The integration of CSS – SSA, RMSA and Teacher Education was initiated in 2018 and guidelines provided to State to undertake integrated planning and implementation in subsequent years. Is there an expectation (we recommend) that the extent, operationalization and impact of the integration is also evaluated? | Yes.  |  |
| 11        | 3 (d) (iii)   | Do all 126 schemes need to be evaluated with the status reports?   | Please refer to the Clause 1 of Sch. 1 TOR, which is clear and self-explanatory. No change is contemplated.   |  |
|           | 3 (d) (iii) – Approach  | Kindly confirm.  | Please refer to the Clause 1 of Sch. 1 TOR, which is clear<br>and self-explanatory. No change is contemplated.  |  |
|           | 3 (e)   | Inclusion of a third parameter of (iii) no. of beneficiaries covered in rural<br>and urban areas, would be helpful for prioritization of schemes for<br>evaluation along with stated two parameters (i) duration of<br>implementation, and (ii) budget allocation  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 14        | 4 (d) Scope of Services   | Meta-analysis will require us gaining access to primary data sets for any previous studies that may have been done in related themes and allied  | If raw data is not publicly available for secondary reports,<br>then analysis may be limited to what is reported in the                                       |  |

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|           |   | areas of interest. This will need clarification as such primary data is<br>usually protected by IPR and unless they are ministry studies that may<br>have been done, accessing studies done by other institutions may be a<br>challenge. Please suggest on how specifically we must proceed in this<br>direction.  | secondary reports.   |  |  |
| 15        | 4 (d) MetaAnalysis  | We understand that the List of key documents to be referred by<br>Consultant as given in Annexure IV (C) would be mostly available in<br>public domain. In cases where evaluation studies/ reports/ data are not<br>available in public domain, we understand NITI Aayog will provide<br>support to the consultant in accessing the same in a time- bound manner<br>given that the findings from the meta-analysis are required to be captured<br>in the Inception Report. Kindly confirm.   | Please use all relevant publicly available documents, including those listed.  |  |  |
| 16        | 5 (a) (ii) Primary Data<br>Collection Methodology   | Please clarify, there will be logistical arrangement would be required to ensure absolute participation during FGD and how the same will be reimbursed.  | Please refer to RFP clause 2.15.2 - All the costs associated with the assignment shall be included in the Financial Proposal                     |  |  |
| 17        | 5 (a)(ii) Household Surveys   | It entails a selected sample of household surveys shall be conducted to<br>assess the beneficiary-level perspective of the programme(s). Do NITI<br>Aayog would be providing the list of beneficiaries or household for<br>selection of sample?<br>If yes, please confirm the distribution of sample (10 HHs as mentioned)<br>among the schemes in each sample village, it may be the case that all<br>programme/schemes are not operational in every PSU (Rural village and<br>Urban Ward/CEB). Since this will have operational and resource<br>implication for the study. | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives.  |  |  |
| 18        | 5 (b) Primary Data Collection   | Sampling design for household survey can be into 7 zones, listing Madhya Pradesh and Chhattisgarh under Central zone   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.   |  |  |
|           | 5 (b) Primary Data Collection   | While selecting households under the study, will these sampled<br>households be interviewed for a single scheme or multiple schemes<br>under evaluation? If household is interviewed for multiple schemes, is<br>there any cap on the number of schemes that a respondent/household<br>can be interviewed upon.  | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives.  |  |  |
|           | 5 (b) Primary Data Collection   | Would each consultant be expected to develop/procure tools for capturing data and analysis? We suggest that the IT systems (tools) developed/used for all 10 projects in common and developed/provided by Niti Aayog. This will facilitate better analysis across 10 sectors.  | No change is contemplated.   |  |  |
| 21        | 5 (b) Primary Data Collection   | RFP says household survey has to be to "general purpose" in scope<br>covering multiple topics of interest to the government. We understand<br>that "general purpose" means for the purpose of data collection pertaining   | Please refer to the RFP Appendix IV-Guidelines for<br>Evaluation Methodology, which is clear and self-explanatory.<br>No change is contemplated. |  |  |

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|           |   | to this package ONLY.  |   |  |  |
| 22        | 5 (b) Sampling  | Please clarify that whether the key sectoral performance/index to be considered will be provided by Authority for selection of districts.  | Please use all relevant publicly available documents, including those listed.   |  |  |
| 23        | 5 (b) Sampling  | Please clarify that whether the list of eligible beneficiaries will be provided<br>by the Authority for interaction with the beneficiaries.  | This data must be obtained by the Consultant in consultation<br>with respective officials at the village/block/district/State or<br>National level, as applicable |  |  |
| 24        | 5 (b) Sampling  | As per Serial No. 5 (b) of Terms of Reference (page no. 57) it is<br>mentioned that a minimum of about 1500 household interviews should be<br>conducted. We request for clarification on the proportion of households to<br>be selected from urban and village area.   | Please refer to the RFP Schedule I Terms of Reference 5b,<br>which is clear and self-explanatory. No change is<br>contemplated.                                   |  |  |
| 25        | 5 (b) Sampling  | Do non-beneficiaries need to be sampled as a part of the 1500 household interviews? Is it sufficient to include non-beneficiaries in the FGDs?   | survey.   |  |  |
|           | 5 (b) Sampling  | How is the sample size expected to be divided among beneficiaries of<br>different schemes. For example, in the Rural Development Package, the<br>beneficiaries are very diverse and include persons with disability, widows,<br>old age pension holders, NREGA workers etc. Does a statistically<br>significant sample of beneficiaries of all schemes need to be taken?   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives.   |  |  |
| 27        | 5 (b) Sampling  | The ToR mentions coverage of both 11 and 12 states, request you to clarify how many states have to be sampled?   | Please refer to the RFP Schedule I Terms of Reference 5b,<br>which is clear and self-explanatory. No change is<br>contemplated.                                   |  |  |
| 28        | 5 (b) Sampling  | There is requirement to conduct key informant interviews, enterprise level<br>survey and labour survey. However, the sampling design suggests for a<br>Household level survey? Why is the survey required to be conducted at<br>Household level?   | Throughout this package, please read household survey to mean labour survey.  |  |  |
| 29        | 5 (b) Sampling  | Can the geographical spread of beneficiaries across schemes be shared for the 11 study States to decide on sample proportions across States?   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources.             |  |  |
| 30        | 5 (b) Sampling  | Kindly clarify about the any arrangements proposed regarding security of field investigators/staff of the Consultant.  | All arrangements are to be made by the Consultant including security of field investigators.  |  |  |
|           | 5 (d) (ii) Primary Data<br>Collection Methodology   | Please clarify, is the cost of the sample is included in the project or would be paid in addition to the project cost.   | Please refer to the RFP clause 2.15.2, which is clear and self-explanatory. No change is contemplated.  |  |  |
| 32        | 5 (d) (iv) Primary Data<br>Collection Methodology   | Please clarify, whether the data needs to be maintained by Consultant. If<br>the apps, website are to be developed and maintained by the Consultant,<br>and the data needs to be maintained by the consultant, then the cost of<br>development and maintenance of the app, website and data would be<br>part of the cost of the project or it is over and above the cost of the<br>project. If it is over and above then how the invoice should be raised. | Please refer to the RFP clause 2.15.2, which is clear and self-explanatory. No change is contemplated.  |  |  |

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|-----------|--|--|---|
|           | 5 (d) Mechanisms to ensure<br>Data Quality | As per the standard industry practice, telephonic verifications and back checks are limited to few questions in the questionnaire where unique answers are expected. Please clarify.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 34        | 5 (d) Mechanisms to ensure<br>Data Quality | We will give our best efforts to collect all the data points during the survey/FGD, however our experience shows that some participants may choose not to respond to particular questions/data points due to lack of awareness or knowledge on that particular subject or unwillingness to answer because of personal reasons. Typically, such instances are not classified as missing data points.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 35        | 5 Primary Data Collection<br>Methodology   | We understand that the selection of samples for household surveys shall<br>be done by the Consultant based on their own assessment. Please<br>confirm our understanding.   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |
| 36        | 5 Primary Data Collection<br>Methodology   | We understand that the Mid-Term Report is expected to include initial findings of the meta-analysis as well as field study. We also understand that the primary data collection is an extensive activity considering the breadth of data collection. In this context, in the 30 days available from the last deliverable, it may not be possible to include the findings from the field study in the Mid-Term Report. We would thus request you to clarify whether the Mid-Term Report should include findings from the field study or not. If yes, we request you to extend the timeline for the deliverable. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 37        | 5 Primary Data Collection<br>Methodology   | We understand that the selection of samples for household surveys shall<br>be done by the Consultant and no other stakeholder would be involved.<br>Please confirm our understanding.  | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |
| 38        | 5 Primary Data Collection<br>Methodology   | Do we need to propose a list of sample States and UT in the proposal?<br>Or a methodology for sampling will suffice?   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |
| 39        | 5 Primary Data Collection<br>Methodology   | Please clarify the scope of household and individual level primary data collection. Are schemespecific questions expected to be a part of the questionnaires? Are different questionnaires for beneficiaries of different CSS expected to be made?   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |
| 40        | 5 Primary Data Collection<br>Methodology   | (i)We understand that at minimum 1 central ministry, 11 states, 1 UT, 30 districts and 90 villages have to be surveyed through primary data collection methods. Request you to please confirm whether investigations have to be done at block level as well. In such case, what kind of minimum sample size is suggested? (ii)We request you to kindly change minimum number of key informant interviews to 200.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 41        | 7 Time Schedule                            | We request you to consider extending the last date for submission of bids to at least three weeks from the date of response by NITI Aayog on pre-  | Please refer to Corrigendum III of the respective package.  |

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|           |   | bid queries. The date of Award of contract can also be extended accordingly.   |   |  |
|           | 8 3 Appendix 3 Case Studies   | How many case studies per scheme is expected by the Aayog  | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives. |  |
| 43        | 8 Deliverables and Timelines  | Given the complexity of the assignment, we believe that 3.5 months is insufficient for the assignment. Hence, we request that the timeline be extended to 6 months (168 days)  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.             |  |
| 44        | 8 Deliverables and Timelines  | The overall timeline suggested for the engagement seem very ambitious, considering the extensive scope, survey coverage and analysis. Is there a provision to revise or extend the timelines of the project?<br>Whether the days mentioned are working or calendar days?<br>Our suggestive timelines would be -<br>Inception report (including Meta analysis, tools, etc.) – T + 1 month<br>Mid-term report – T+4 months<br>Draft Evaluation report – T+6months<br>We presume the scope of the mid-term report is limited to the field level<br>findings. Please confirm.  | Please refer to Corrigendum III of the respective package.  |  |
| 45        | 8 Deliverables and Timelines  | Can the time for submission of Inception be changed? Submission of final<br>Inception Report after the pilot study is complete would be good as it<br>would help in testing and justifying the approach and methodology that<br>would be adopted in the final study  | Please refer to Corrigendum III of the respective package.  |  |
| 46        | 8 Deliverables and Timelines  | Since Rural Development has 6 large CSS (greater than the scale of the schemes under other packages) and will require more time to study, we suggest the total timelines for the study be extended to 150 days   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.             |  |
| 47        | 8 Deliverables and Timelines  | Given the exhaustive study of this nature (given the State focus for 11<br>States + 1 UT) for the Health sector, we suggest the total timelines for the<br>study be extended to 150 days   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.             |  |
| 48        | 8 Deliverables and Timelines  | (i)Given the pan-India nature of assignment and requirement for primary<br>field visits to multiple states, districts, blocks and villages for extensive<br>interviews and data collection, we feel that time provided for data<br>collection and analysis is very limited. Further, it may not possible for Key<br>Personnel to carry out these discussions themselves given limited time<br>available and multiple geographies to be covered. We request you to<br>kindly extend the duration of assignment to 6 months. (ii) Kindly clarify<br>whether T+100 days means calendar days or normal working days. | 100 days here refers to calendar days.  |  |
| 49        | 9 Payment Schedule  | Since the evaluation would require significant working capital allocation for conducting field surveys and travel, we would like to propose the following payment schedule which would ease working capital availability.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.             |  |

|           |  | Development Monitoring and Evaluation Office (DME  | O), NITI Aayog   |
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|           |  | Furthermore, we request the payment against deliverables to be linked to<br>submission of reports and not to approval of the reports by Authority.<br>Description of Deliverables Week No. Payment<br>KD1 Inception report submission 3 30%<br>KD2 Mid-term report submission 7 25%<br>KD3 Draft evaluation report submission 13 25%<br>KD4 Final Evaluation Report approved by Authority 14 20%<br>Total 100%   |  |
| 50        | 9 Payment Schedule   | We understand that the deliverables submitted shall be approved solely<br>by NITI Aayog (the Authority) or Committee constituted by NITI Aayog.<br>Kindly confirm our understanding.   | Please refer to the RFP Schedule I Terms of Reference clause 12, which is clear and self-explanatory. No change is contemplated. |
|           | 9 Payment Schedule   | Since the evaluation would require significant working capital allocation<br>for conducting field surveys and travel, we would like to propose the<br>following payment schedule which would ease working capital availability.<br>Furthermore, we request the payment against deliverables to be linked to<br>submission of reports and not to approval of the reports by Authority. Key<br>Date No. Description of Deliverables Week No. Payment<br>KD1 Inception report submission 3 30%<br>KD2 Mid-term report submission 7 30%<br>KD3 Draft evaluation report submission 13 30% |  |
| 52        | 9 Payment Schedule   | We request you to please specify which clause this footnote refers to.   | Please refer to Corrigendum III of the respective package.   |
| 53        | 9 Payment Schedule   | Please elaborate on the acceptance protocol (number of days, number of reviews, number of times changes/ comments be provided etc.) for the deliverables.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                                      |
| 54        | 9 Payment Schedule   | Would it be possible to elaborate the conditions under which the deliverable will be deemed acceptable by the authority? As project completion is linked to approval by authority, this would be very useful.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                                      |
| 55        | 9 Payment Schedule &<br>Schedule 2 Form of Agreement<br>Annex 6 Payment Schedule | We request to revise the same as per following to make is sustainable to consultant : · Advance against 10% of performance security · KD1 Inception report approved by Authority - 20% · KD2 Mid-term report approved by Authority - 30% · KD3 Draft evaluation report - 20% · KD4 Final Evaluation Report approved by Authority - 20%   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                                      |
|           | General  | Is AB-PMJAY also to be evaluated as part of the assignment? The scheme is not mentioned in the subsequent sections – hence clarification is needed on its inclusion / exclusion. If the scheme is needed to be included, should the sampling methodology include focus mainly on the states where the scheme is being run?<br>We presume that the data of these three studies will be provided by NITI   | AB-PMJAY is excluded<br>This must be proposed by the Consultant as a part of   |
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|           |   | Aayog, and NITI Aayog will facilitate consultations with the respective organizations that have carried out the studies. Please confirm.   | methodology keeping in view evaluation objectives and utilizing publicly available data sources.  |  |
| 58        | 10 Appendix 3 Case Studies  | Please clarify the number of case studies that need to be created from each state to be taken up under the evaluation  | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |  |
| 59        | 12 Support from NITI Aayog  | Kindly share data format and availability with concerned department. Is it readily available else data collection will take time .   | This must be proposed by the Consultant as a part of methodology keeping in view evaluation objectives and utilizing publicly available data sources. |  |
| 60        | 12 C Reporting  | We understand that the weekly update reports shall be a brief document<br>highlighting the general progress, data and reports obtained and<br>reviewed and conclusions to date. Concerns about availability/access to<br>data, reports and other issues shall be highlighted to the Project Director<br>for faster resolution considering the short duration of assignment. Kindly<br>confirm our understanding.   | Please refer to the RFP Schedule 1 Terms of Reference<br>Clause 12, which is clear and self-explanatory. No change is<br>contemplated.                |  |
| 61        | 14 (b)  | We understand that the core team shall be working in coordinating with<br>the Authority. The mobilization and demobilization of personnel shall be<br>as per project need. The clause accordingly may be modified as under:<br>The Consultant shall mobilize and demobilize its Professional Personnel<br>and Support Personnel with the concurrence of the Authority  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 62        | 14 Miscellaneous  | Please clarify if this is applicable to core team only, as the non-core team is required for a period of 2-4 weeks over the project duration.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 63        | 14 Miscellaneous  | It is mentioned that "all the key personnel shall be deployed at this office during the first 16 weeks" - there seems to be some anomaly. Please clarify.  | This includes post report consultations.  |  |
| 64        | 14 Miscellaneous  | We understand that the engagement duration is for 100 days as specified<br>in Terms of Reference (Section 8, Page 58). Kindly confirm if it is 100<br>days or 16 weeks.  | This includes post report consultations.  |  |
|           | 14 Miscellaneous  | We have our own offices in Delhi/NCR. In order to leverage the<br>infrastructure and logistics already available with the consultants, the<br>team may be more efficient while working from this office for delivery of<br>this assignment. This will also facilitate better value of money for the<br>Client. This may be allowed on no cost basis. Notwithstanding above, the<br>team will be available for any discussions/meetings in NITI Aayog. Please<br>confirm our understanding. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
| 66        | 14 Miscellaneous  | We understand that Core Team is to be deployed full time over the duration of assignment and Non-Core Team to be deployed on a need basis based on the approach and methodology adopted for the assignment. We would like to highlight that obtaining concurrence on   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |

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|           |   | mobilization and demobilization may impede the progress of the project.<br>Thus we would request the Authority to allow mobilisation of the team as<br>and when required and not wait for concurrence.   |   |  |
| 67        | 14 Miscellaneous  | Please clarify, whether consultant firm would require separate office<br>during this engagement or having existing office in Delhi/ NCR (with<br>designated room if required) will suffice for project work. Please note that<br>It is difficult to set up a separate Project Office for a duration of only three<br>months  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 68        | 14 Miscellaneous  | Can non-core personnel work remotely?  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 69        | 14 Miscellaneous  | the key stakeholders, both at the Central level, and at State levels.<br>Moreover, to this effect consultants will need to actively move. In our<br>opinion, the CORE Team may be within the Office for the first 2-3 weeks,<br>while the key focus will be on planning and preparing for the study - with<br>active engagement with the authority. Beyond that period - our teams will<br>be spread across different locations depending upon the roles assigned. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
|           |   | Schedule 2 : Form of Agreement   |   |  |
| 1         | Agreement 2.9.2 - Termination<br>By the Consultant  | This clause may be amended to include the following; Consultant may<br>terminate this agreement or any particular services, immediately upon<br>written notice to the client if the consultant reasonably determines that the<br>consultant can no longer provide the services in accordance with<br>applicable law or professional obligations  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
|           | Agreement 3.11 - Substitution<br>of Key Personnel   | We request you to remove this clause altogether. In case it is not<br>considered, we request that substitution of Key Personnel should be<br>allowed without attracting a penal provision of deduction of remuneration,<br>if such substitution is on account of reasons that are beyond the control of<br>the Applicant. We request you to kindly limit the overall liability of the<br>bidder including liquidated damages to 10%.                               |   |  |
|           | Agreement 3.12 - Accuracy of<br>Documents   | consultant cannot be liable for. So, we request that this clause be<br>dropped or restricted to primary data which has been collected by the<br>consultant.  | Please refer to the RFP Schedule 2:clause 3.12, which is clear and self-explanatory. No change is contemplated. |  |
|           | Agreement 3.12 Accuracy of<br>Documents   | We would request you to kindly remove this clause.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |
| 5         | Agreement 3.12 Accuracy of<br>Documents   | It is suggested to delete this clause. that to the extent provided in the proposal,Consultant shall be permitted to subcontract the services   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                     |  |

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|           |   | without any prior consent from the Client.  |   |
| 6         | Agreement 3.12 Accuracy of<br>Documents                           | Request to please consider deletion of "at its own cost and risk".  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.  |
| 7         | Agreement 3.2 Conflict of<br>Interest                             | Need more clarity regarding the conflict of Interest clause. Whether<br>carrying out monitoring and evaluation programs of various CSS<br>constitute conflict of interest. We have executed Swachh Survekshan<br>2018 & 2019 for Ministry of Housing and Urban Affairs, also<br>implementation of SOS devices in automobiles under Nirbhaya Fund,<br>digitization of PDS at state level etc.<br>Will these programs constitute as conflict of Interest under the respective<br>sector's bid?  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |
| 8         | Agreement 3.2.2 conflict of<br>Interest                           | Change Requested: We request you to restrict the requirement to the engagement team deployed on the project.And change the term "Affiliates" to "Affiliates in India" "Associate" to "Associates in India"  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 9         | Agreement 3.2.3 (B) -<br>Prohibition of conflicting<br>activities | This point is too broad, we request that his be deleted or reworded to limit<br>the scope of conflicting activities. We believe that points (a) and (c)<br>adequately prevent conflicting activities from being undertaken  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |
| 10        | Agreement 3.2.3 conflict of<br>Interest                           | Change Requested: We request you to restrict the requirement to the engagement team deployed on the project.  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |
| 11        | Agreement 3.2.5   | In reference to the words "directly or indirectly", we request if this clause<br>be made applicable to the team members being proposed as part of the<br>project. As, given the size and scale of operations of the firm, it may be<br>difficult to confirm / adhere to the clause.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |
| 12        | Agreement 3.3 - Confidentiality                                   | The clause may be amended to include the following; Except as<br>otherwise permitted by this Agreement neither of the parties may disclose<br>to third parties the contents of this Agreement or any information provided<br>by or on behalf of the other that ought reasonably to be treated as<br>confidential and/or proprietary. Parties may, however, disclose such<br>confidential information to the extent that it: (a) is or becomes public other<br>than through a breach of this Agreement (b) is subsequently received by<br>the receiving party from a third party who, to the receiving party's |   |

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|           |   | knowledge, owes no obligation of confidentiality to the disclosing party<br>with respect to that information, (c) was known to the receiving party at<br>the time of disclosure or is thereafter created independently, (d) is<br>disclosed as necessary to enforce the receiving party's rights under this<br>Agreement or (e) must be disclosed under applicable law, legal process<br>or professional regulations. These obligations shall be valid for a period of<br>3 years from the date of termination of this Agreement.   |   |  |
| 13        | Agreement 3.3 Confidentiality                                   | It is suggested to amend this clause such that except as required by law,<br>no reference may be made to Consultant in any prospectus, proxy<br>statement, offering prospectus, proxy statement, offering materials<br>prepared for public distribution.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 14        | Agreement 3.4 Liability of the Consultant                       | It is suggested to amend this clause such that the liability, including indemnity obligations, of the Consultant shall be limited to the fee paid to the Consultant without any reference to the insurance taken out by the Consultant.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
|           | Consultant  | It is requested to consider deletion of this specific clause.   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.    |  |
| 16        | Agreement 3.4.2 Liability of the Consultant                     | It is requested to consider deletion of this specific clause.   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.    |  |
|           | Agreement 3.4.3   | We propose that the term "gross negligence" be defined as follows: For<br>the purpose of this contract, "gross negligence" means the Consultant's<br>conduct of so high a degree as to amount to a wilful and consciously<br>reckless disregard of agreed professional duty.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
|           | Agreement 3.4.3 - Liability                                     | The clause may be amended to include the following; The Client (and any others for whom Services are provided) shall not recover from the consultant, in contract or tort, under statute or otherwise, any amount with respect to loss of profit, data or goodwill, or any other consequential, incidental, indirect, punitive or special damages in connection with claims arising out of this Agreement or otherwise relating to the Services, whether or not the likelihood of such loss or damage was contemplated. The Client (and any others for whom Services are provided) shall not recover from the consultant, in contract or tort, including indemnification obligations under this contract, under statute or otherwise, aggregate damages in excess of the fees actually paid for the Services that directly caused the loss in connection with claims arising out of this Agreement or otherwise relating to the Services that directly caused the loss in connection with claims arising out of this Agreement or otherwise relating to the Services. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 19        | Agreement 3.4.3 Liability of the Consultant                     | Change Requested We request you to kindly delete this part of the clause "or (b) the proceeds the Consultant may be entitled to receive from any  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |

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|           |   | insurance maintained by the Consultant to cover such a liability in accordance with Clause 3.5.2, whichever of (a) or (b) is higher."  |   |  |
|           | Agreement 3.4.3(ii) Liability of the Consultant                 | We request the client to remove linkage of the liability cap to the insurance policy, as mentioned in part (b) of this section and keep the liability capped at the fees paid, as mentioned in part (a)  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 21        | Agreement 3.4.4   | We would request you to kindly change the liability amount to 1 times the value of the Agreement which is standard norm acceptable to all professional services firms.   | Please refer to Corrigendum III of the respective package.                                  |  |
|           | Agreement 3.4.4   | We understand that the prescribed limitation of liability shall not cover<br>damages to Third Parties. We would like to bring to your notice that the<br>actions and consequences of third parties are beyond the influence and<br>control of Consultants. Further, it is a common practice for third parties to<br>undertake due diligence before reliance on any outputs / deliverables<br>submitted by the Consultants. Therefore, we request you to modify this<br>clause to the effect that the Consultants shall not be responsible for any<br>consequential damages suffered by third parties | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 23        | Agreement 3.4.4   | We request the client to keep the overall liability capped at the lump sum<br>professional fees made or expected to be made to the Consultants. The<br>liability cap of one times the fees payable to Consultants is a standard<br>norm acceptable to all professional services firms.   | Please refer to Corrigendum III of the respective package.                                  |  |
| 24        | Agreement 3.4.4 Liability of the Consultant                     | It is requested to consider deletion of this specific clause.  | Please refer to Corrigendum III of the respective package.                                  |  |
|           | Agreement 3.4.4 Liability of the<br>Consultant                  | Change requested: We request you to kindly change the clause to "This<br>limitation of liability specified in Clause 3.4.3 shall not affect the<br>Consultant's liability, if any, for damage to Third Parties caused by the<br>Consultant or any person or firm acting on behalf of the Consultant in<br>carrying out the Services subject, however, to a limit equal to one time<br>the fees paid to the consultant"   | Please refer to Corrigendum III of the respective package.                                  |  |
| 26        | Agreement 3.4.4: Liability of the consultant                    | The proposed penalty is very high. We submit that this be equal to the agreement value   | Please refer to Corrigendum III of the respective package.                                  |  |
|           | Agreement 3.5 Insurance to be taken out by the Consultant       | This is to inform you that DTTILLP has appropriate and required insurance policy having standard terms and conditions which may be accepted  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
|           | taken out by the Consultant                                     | We wish to clarify that as part of our company policy we have appropriate<br>and required insurance policy, however not on the terms and conditions<br>mentioned in this section. We understand that it should be acceptable.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 29        | Agreement 3.5.1 (a)   | We would like to clarify that we subscribe to a firm level insurance policy to cover for our engagements with various Clients at our terms and   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.    |  |

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|           |   | conditions. This is a standard practice being adopted by consulting firms<br>in the country and globally and acceptable to Government Clients in<br>India. We therefore request that the phrase "but on terms and conditions<br>approved by the Client" to be deleted.   |   |  |
| 30        | Agreement 3.5.1. (a):<br>Insurance to be taken out by<br>the Consultant                                       | Is it possible for us to submit a global insurance policy?   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 31        | Agreement 3.5.2   | Under this category, we subscribe to the Commercial General Liability (CGL) Insurance which provides cover for any third party claims with respect to property damage and bodily injury. We request you to accept this against the Third Party liability insurance sought for.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 32        | Agreement 3.5.2   | We subscribes to the (1) Group Personal Accident Policy insurance<br>coverage depending upon the category of the staff and (2) Personal<br>Medical Insurance for all staff. We would like to clarify that Workers<br>Compensation Insurance is not applicable to professional services firms<br>engaged. We request the Client to consider the above with respect to the<br>provisions of the said clause  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 33        | Agreement 3.5.2 (b) Insurance<br>to be taken out by the<br>Consultant   | DTTILLP has Group Personal Accident Policy insurance coverage<br>depending upon the category of the staff and Personal Medical Insurance<br>coverage depending upon the size of the employee's family.<br>It is to be noted that the worker's compensation insurance is not  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 34        | Agreement 3.5.2 (b) Insurance<br>to be taken out by the<br>Consultant   | applicable to DTTILLP.<br>We wish to inform you that as per our company's policy, Group Personal<br>Accident Policy insurance coverage depending upon the category of the<br>staff and Personal Medical Insurance coverage depending upon the size<br>of the employee's family is already in place.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 35        | Agreement 3.6 (b) Accounting, inspection and auditing   | We understand that only documents pertaining to this project along with<br>the project office only shall be subjected to audit/ inspection by the client,<br>if required. We would request you to confirm the same.  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.    |  |
| 36        | Agreement 3.6 Accounting,<br>inspection and auditing  | It is suggested to amend this clause to include:Notwithstanding the foregoing, any such audit shall be conducted at reasonable times, not more than once annually during the term of this Contract and the auditors shall be instructed by the Client to maintain the confidentiality of the information gathered consistent with the terms contained herein. Nothing under this provision shall obligate the consultant to disclose to the Client any documents or other material relating to the profitability or internal profit and loss/balance sheets associated with the consultant's business, | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |

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|           |  | payroll information, or information or material that constitute legally<br>privileged documents or confidential information.Except as otherwise<br>expressly set forth in these terms, the consultant makes no express<br>warranties of any kind. The consultant hereby expressly disclaims, to the<br>fullest extent permitted by applicable law, on its own behalf and on behalf<br>of its third party suppliers, all express, implied and statutory warranties,<br>including, but not limited to, any implied warranties of merchantability,<br>fitness for a particular purpose, reliability, timeliness, quality, suitability,<br>availability, accuracy or completeness and title. This section will survive<br>the termination or expiry of any applicable statement of work."                                    |   |  |
| 37        | Agreement 3.6 Accounting,<br>inspection and auditing                                       | Consideration Requested We request you to kindly consider following as<br>part of this clause: Any audit shall be subject to the following: (i) the audit<br>shall be restricted to the engagement and shall be conducted with prior<br>reasonable notice (ii) Authority or its authorized representatives shall<br>execute a Non-Disclosure Agreement before such audit which shall<br>govern the conduct of audit and any results thereof; (iii) the auditors or<br>the representatives of Authority for the audit shall not be bidder's<br>competitors; (iv) the audit shall not be conducted more than once in a<br>calendar year and twice in entirety; and (v) any findings during the audit,<br>shall be shared with Authority and be discussed and agreed mutually with<br>Authority and bidder for its closure. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 38        | Agreement 3.6 and 3.11<br>Providing access to the Project<br>Office and Personnel          | We wish to clarify and propose below clauses: 1) We propose that the client visits the project offices and audit the relevant documents. 2) Audit of our office and system is not acceptable as our company will have data / information of other clients and it would be breach of confidentiality in case we allow the client to audit our office / system.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 39        |  | It is suggested to amend this clause such that to the extent provided in<br>the proposal, Consultant shall be permitted to subcontract the services<br>without any prior consent from the Client.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |
| 40        | Agreement 3.9 - Documents<br>prepared by the Consultant to<br>be property of the Authority | The clause may be amended to include the following; The consultant may<br>use data, software, designs, utilities, tools, models, systems and other<br>methodologies and know-how ("Materials") that the consultant owns in<br>performing the Services. Notwithstanding the delivery of any Reports, the<br>consultant shall retain all intellectual property rights in the Materials<br>(including any improvements or knowledge developed while performing<br>the Services), and in any working papers that the consultant compiles<br>and retains in connection with the Services (but not Client Information<br>reflected in them). Upon payment for the Services, Client may use any   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |

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|           |  | Materials included in the Reports, as well as the Reports themselves as permitted by this Agreement.   |  |  |
| 41        | Agreement 3.9 Documents<br>prepared by the Consultant to<br>be property of the Authority     | We wish to clarify the pre-existing IPR with our firm continues to be a part of our firm.  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.   |  |
|           | Agreement 3.9 Documents<br>prepared by the Consultant to<br>be the property of the Authority | It is suggested to amend this clause such that: 1. Ownership of only final versions of the deliverables will be granted to the Client. Further, 2.Consultant will retain ownership of its pre existing IP. "Pre Existing Intellectual Property" means any Intellectual Property owned by a Party, or licensed to such Party (other than by the Client), as at the commencement date of the Agreement. 3.Redistribution of deliverables to third parties shall be with prior consent from Consultant and/ or on non reliance basis. Regarding indemnity, Consultant agrees to indemnify for third party IP breach only. |  |  |
| 43        | Agreement 3.9.1  | We would like to clarify that any pre-existing Intellectual Property Rights<br>(IPR) of the Consultant (on elements such as methodology, tools,<br>techniques and databases exclusive to the Consultant) shall remain with<br>the Consultant. We request you to kindly add the belowsentence to<br>clause 3.9.1: "Any pre-existing Intellectual<br>Property Rights (IPR) of the Consultant (on elements such<br>as methodology, tools, techniques and databases<br>exclusive to the Consultant) used during the course of the<br>Services shall remain with the Consultant".   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |  |
| 44        | Agreement 3.9.3 Documents<br>prepared by the Consultant to<br>be property of the Authority   | It is requested to please consider deletion of this specific clause.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |  |
|           | Agreement 4.4 Substitution of<br>Key Personnel   | It is requested to remove this clause as sometimes substitution may be<br>required due to reasons beyond the control of the consultant. The RFP<br>mentions that in case of substitution of a key personnel, an equally or<br>better qualified and experienced personnel being provided to the<br>satisfaction of the Authority. This should be sufficient to maintain the<br>quality of the personnel.  | Please refer to the RFP clause 2.26 and Schedule 2,<br>Agreement clause 4.4, which are clear and self-explanatory.<br>No change is contemplated. |  |
| 46        | Agreement 4.4: Substitution of<br>Key Personnel  | As the clause already allows for substitution only in unforeseen<br>circumstances, we request that the penalty prescribed is applicable only if<br>a replacement of similar stature is not available. The Consultant is likely<br>to pay the replacement a remuneration higher than the previously agreed<br>remuneration terms.   | No change is contemplated.   |  |
| 47        | Agreement 4.6 - Resident   | Can a core / Non-core team member be nominated as the project  | Please refer to the RFP clause 2.1.4 along with Schedule 2,  |  |

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|           | Team Leader and Project<br>Manager                              | manager? Or is this a separate position (additional team member)?   | Agreement 4.6, which are clear and self-explanatory. No change is contemplated.  |  |
| 48        | Agreement 6.3 (f) - Mode of<br>billing and payment              | In case the project scope increases to beyond 100 days, this clause<br>provides for the travel and personnel costs to be reimbursed at the<br>agreed rates. Is our understanding correct? If the scope extension has<br>been mutually agreed by the authority and the consultant what would be<br>the payment terms and schedule in this case? Can you also confirm that<br>if the project extends to more than 52 weeks, the liability of the consultant<br>is limited to the performance security only. If the scope extension has<br>been mutually agreed, will the performance security still stand revoked?  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |  |
| 49        | Agreement 7 Liquidated<br>Damages and Penalties                 | It is requested to limit the upper limit of the entire clause to 10% of the agreement value. The liquidated damages/ penalty clauses should trigger only if the [delay]/ [performance issues] is determined to be on account of reasons solely attributable to the bidder.<br>It is requested to please incorporate that "the liquidated damages will be applicable only for the reasons solely attributable to the Consultant/ Applicant".   | Please refer to the RFP Schedule 2: Form of Agreement<br>Point 7, which is clear and self-explanatory. No change is<br>contemplated. |  |
| 50        | Agreement 7. Liquidated<br>damages and penalties                | Considering the nature of services, Consultant does not give a warranty<br>on the deliverables to be deficiency/ error free or fit for purpose. It is<br>suggested to delete this clause. For the purposes of the project, Client<br>and Consultant will set up joint teams working together closely. The client<br>representatives will be apprised, on an ongoing basis, regarding<br>Consultant's progress and will assist in the developing deliverables. The<br>specific liabilities of the Consultant under the contract have been agreed<br>to/ provided herein. Penalty clause cannot be generally made applicable<br>to the Consultant under the contract considering the nature of<br>engagement Further, Consultant agrees to be liable under section 7.2.2 if<br>such delay can be solely attributable to the consultant. | Please refer to the RFP Schedule 2: Form of Agreement<br>Point 7, which is clear and self-explanatory. No change is<br>contemplated. |  |
| 51        | Agreement 7.2 & 7.3 -<br>Liquidated Damages and<br>Penalties    | request the client to provide clarity.  | Please refer to the RFP Schedule 2:Form of Agreement<br>Point 7, which is clear and self-explanatory. No change is<br>contemplated.  |  |
|           | Agreement 7.2.2   | We would request you to kindly limit the liquidated damages for delay to be subject to a maximum of 5% of the Agreement Value.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.  |  |
| 53        | Agreement Additional clause<br>suggested                        | It may please be noted that Consultant does not provide fairness opinions<br>or valuations of market transactions, or legal, accounting, or tax advice<br>that may have a bearing on our consulting services and nothing shall be<br>construed as such. We expect that you will retain your own experts in  | Please refer to the RFP Schedule 2:Form of Agreement<br>Point 7, which is clear and self-explanatory. No change is<br>contemplated.  |  |

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|           |  | these disciplines, as you deem necessary. At your direction, we will work<br>together with your experts and other professional firms. We will discuss<br>any such work, expectations and respective responsibilities with you in<br>detail in advance, but we will not become responsible for work done by<br>such other parties.   |   |  |
| 54        | Agreement Annex-7: Bank<br>Guarantee for Performance<br>Security | Is it possible to exempt the institute from the requirement of furnishing<br>Bank gurantee for Performance Security(Annex 7) as the institute does<br>not provide the same for Consultancy project.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.   |  |
|           | •  | Schedule 3: Guidance Note   |   |  |
| 1         | Schedule 3 Guidance Note on conflict of Interest                 | or providing consultancy/ program management services/ IT services for<br>Centrally Sponsored scheme(s) at state or central level for the respective<br>package would be eligible for participation/ bidding under the package<br>provided that team members proposed for the package are currently not<br>working on the engagements referred above. Kindly confirm on the same.<br>If the understanding is not correct, It is requested to clarify the scope of<br>services being provided in a business which would entail a conflict of<br>interest situation.  | With reference to clause 6 of the Guidance Note on Conflict<br>of Interest, any personnel who is currently engaged in<br>design, implementation, PMC/PMU etc. of any of the<br>Centrally Sponsored or Central Sector Schemes under the<br>Umbrella CSS within the respective package cannot be<br>engaged as Key Personnel. |  |
|           |  | APPENDIX I  |   |  |
| 1         | Form 1 Letter of Proposal  | It is requested to modify the clause 10 as follows:<br>In regard to matters other than security and integrity of the country, we or<br>any of our Associates providing services under the RFP have not been<br>convicted by a Court of Law in India or indicted or adverse orders passed<br>by a regulatory authority in India which would cast a doubt on our ability<br>to undertake the Consultancy for the Project <u>or which relates to a grave</u><br>offence that outrages the moral sense of the community.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated  |  |
| 2         | Form 1 Letter of Proposal  | It is requested to modify the clause 6 as follows:<br>In the last three years, we or any of our Associates providing services<br>under the RFP have neither failed to perform on any contract, as<br>evidenced by imposition of a penalty by an arbitral or judicial authority or<br>a judicial pronouncement or arbitration award <u>in India</u> against the<br>Applicant, nor been expelled from any project or contract by any public<br>authority <u>in India</u> nor have had any contract terminated by any public<br>authority for accepted breach on our part, that may have a material<br>adverse impact on its ability to perform the services | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated  |  |

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|           |   | referred to in the RFP.   |  |  |  |  |
| 3         | Form 1 Letter of Proposal   | It is requested to modify the clause 12 as follows:<br>No investigation by a regulatory authority in India is pending either<br>against us or against our Associates providing services under the RFP<br>that may affect our ability to provide services under this RFP.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated             |  |  |  |
| 4         | Form 1 Letter of Proposal   | Clarification/change requested We understand the term director here<br>refers to "Board of Directors" and not designation director. We also<br>request you to change the clause as " I/We further certify that no<br>investigation by a regulatory authority is pending either against us or<br>against our Associates in India or against our Directors" | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated             |  |  |  |
| 5         | Form 2 Particulars of the<br>Applicant 1.7  | We request you to delete these clauses, which may prohibit the consultants and personnel to participate into any future downstream work. We suggest that if required, it shall be modified suitably and participation shall be restricted only in case of conflict of interest.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated             |  |  |  |
| 6         | Form 2  | Form 2 (point 1.4), particulars of the applicant. Please clarify what is meant by principal place of business?  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated             |  |  |  |
| 7         | Form 2 – Financial Proposal<br>andForm 3 Estimate of<br>Personnel Costs                                       | Kindly clarify what is the difference between a 'Resident Professional Personnel' and "Resident Support Personnel' – do these terms refer to the Core and Non-core team members.  | Please refer to the RFP Clause 2.14.6, which is clear and self-explanatory. No change is contemplated. |  |  |  |
| 8         | Form 3 Statement of Legal<br>Capacity   | Is this part applicable only if the authorized representative is not same as<br>the authorized signatory? In case both are same, then do we still need to<br>fill up this section?  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.            |  |  |  |
| 9         | Form 4 Power of Attorney  | Can Power of Attorney be different for different packages being submitted by the same firm  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.            |  |  |  |
| 10        | Form 5  | Furthermore, given that, obtaining a separate certificate from the statutory auditor is a cumbersome and time-consuming task, we suggest that applicants should be allowed to submit relevant extracts of the audited financial statements as evidence.   | Please refer to Corrigendum III of the respective package.   |  |  |  |
|           | Form 5 Financial Capacity of<br>the Applicant Certificate from<br>the Statutory Auditor                       | Kindly allow audited financial report and figures instead of certificate as<br>per form-5 as this take long time to get. Alternatively may allow certificate<br>from Chartered Account with supporting of Audited Financial Figures for<br>firm having statutory auditor.   | Please refer to Corrigendum III of the respective package.   |  |  |  |
|           | Form 5 Financial Capacity of<br>Applicant   | Is it fine if we provide a consolidated statement that we share with the HRD/CAG regarding our Annual Revenue instead of the format specified in form 5, appendix1?   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.            |  |  |  |
| 13        | Form 5 Financial Capacity of the Applicant  | The table in form 5 mentions annual revenues and the certificate requires to certify the fee received. It is requested to please clarify that the   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.            |  |  |  |

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|           |   | certificate from statutory auditors is required for annual revenues or the fees collected.  |   |  |  |  |
| 14        | Form 5 Financial Capacity of the Applicant  | We are required to submit financial details for the past 3 financial years.<br>Most audited statements are likely to be available only by September<br>2019. We submit that audited statements be necessary only for FY 2016-<br>17 and FY 2017-18, and a self declared statement be mandated for FY<br>2018-19.  | Please refer to Corrigendum III of the respective package.                                  |  |  |  |
|           | Form 7 Proposed Methodology<br>and Work Plan  | The RFP demands TOR including approach, methodology, sampling, criteria for State/UT selection, Gantt chart, and a quality assurance plan, therefore, it will be difficult to cover all information in 4 pages. Request to increase the page limit to minimum 10- 12 pages  | Please refer to Corrigendum III of the respective package.                                  |  |  |  |
| 16        |   | We have signed confidentiality agreements with our clients that limit our<br>ability to disclose their names & the contracts / work orders with them.<br>While we shall be happy to disclose the same where we are legally<br>permitted to, we request you to accept the certificate with a brief<br>description of our client (without disclosing their names), the nature of<br>services we performed for them, the duration of the project and a<br>tentative contract value duly certified by MD of the firm. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |  |  |
| 17        | Form 8 9 10 11  | What do we need to share under "Estimated capital cost of project (in Rs. crore/US \$ million)" in below mentioned form? · forms 8 and 9 (no specific pointer) · form 10 point 7 · form 11 point 9  |   |  |  |  |
| 18        | Form 8 Abstract of Eligible<br>Assignments of the Applicant   | We request you to allow self certification by MD of the firm. The clause<br>may be modified as: Certificate from the Statutory Auditor/Chartered<br>Accountant/Self Certification by the MD of the firm (or MD of lead<br>member of the consortium): This is to certify that the information<br>contained in Column 5 above is correct as per the accounts of the<br>Applicant and/ or the clients.   | Please refer to Corrigendum III of the respective package.                                  |  |  |  |
|           |   | Since it will be very difficult & time consuming to get the Certificate from<br>the Statutory Auditor for each individual project, we request you to<br>consider allowing submission of self-declaration by Authorized Signatory<br>of Applicant along with the Work Order of the projects, as evidence.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |  |  |
|           | Form 8 Abstract of Eligible<br>Assignments of the Applicant   | In accordance with the format, it may not be possible to obtain authorized certificate from statutory auditor for all the projects within the limited duration of proposal submission.<br>It is requested that the information in desired format duly signed and attested by authorized signatory of the company may be accepted. Work order copies would also be submitted in support of the same.   | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated. |  |  |  |
| 21        | Form 8 Abstract of Eligible   | We request you to kindly clarify whether projects of consortium members   | Please refer to the RFP clause 2.1.1 and footnote of Form 8                                 |  |  |  |

## **Development Monitoring and Evaluation Office (DMEO), NITI Aayog** Consultancy for Evaluation of Centrally Sponsored Schemes under 10 Packages – Responses to Queries of Bidders Clause Number of RFP S. Querv Response No. (Appendix I) which is clear and self-explanatory. No change Assignments of the Applicant can be provided as eligible assignments or not. is contemplated. 22 Form 8 Abstract of Eligible Please refer to the RFP, which is clear and self-explanatory. Request to consider the assignments based on contract value instead of Assignments of the Applicant professional fees received. No change is contemplated. 23 Form 8 Abstract of Eligible We request to consider contract signed with client / work order / Please refer to the RFP, which is clear and self-explanatory. Assignments of the Applicant completion certificate as proof for eligible assignment. The certificate from No change is contemplated. statutory auditor / chartered account will take lots of time. 24 Form 8 Abstract of Eligible Please refer to the RFP clause 2.1.1 and \$ footnote of Form We request you to clarify whether the Consultant can showcase Assignments of the Applicant assignments undertaken in a consortium as member firm. 8 (Appendix I) which is clear and self-explanatory. No change is contemplated. 25 Form 8 Abstract of Eligible Please refer to Corrigendum III of the respective package. We would request that certificate issued by Chartered Accountants in lieu Assignments of the Applicant of Statutory Auditors certifying the fee received in respect of each of the Eligible Assignments be accepted as part of the bid submission. 26 Form 9 Abstract of Eligible Please refer to Corrigendum III of the respective package. We request you to delete column no. 4 and column no. 8. Many projects Assignments of Key Personnel may not have any component of capital cost. Further, it is difficult to accurately estimate number of days spent by each expert on each assignment in given time period for bidding. 27 Form 9 and Form 11 General/ Specific assignments have been defined based on the fee Please refer to Corrigendum III of the respective package. Eligible Assignments of Key received for the assignment. It is requested that this requirement (i.e. eligibility based on fee received) be removed in case of key personnel. Personnel 28 Form 9 and Form 11 The capital cost will not be applicable for the relevant consultancy/ Please refer to Corrigendum III of the respective package. Eligible Assignments of Key advisory projects. It is requested to remove the requirement of capital Personnel cost from the forms. 29 Form10 Eligible Assignments of Please clarify, whether the form should be signed by the authorised Please refer to Corrigendum III of the respective package. signatory or any key personnel mentioned for the project should sign Applicant Form 10? Request to consider signature of authorised signatory as sufficient. Please refer to the RFP, which is clear and self-explanatory. 30 Form 10 Eligible Assignments of No change is contemplated Applicant The details required in form 11 will also be part of the CVs of key Please refer to the RFP, which is clear and self-explanatory. 31 Form 11 Eligible Assignments of Key personnel, which will be submitted separately. Hence, it is requested to No change is contemplated remove the requirement of form 11 from the RFP. This will help in Personnel reducing the paper work and timely submission of technical proposal. 32 Form 11 Eligible Assignments Please refer to the RFP, which is clear and self-explanatory. We request you to delete said form-11 as same information is getting repeated in form-9 and form-12. It will lead to redundancy and may cause of Key Personnel No change is contemplated

|           | Development Monitoring and Evaluation Office (DMEO), NITI Aayog   |  |   |  |  |
|-----------|---|--|---|--|--|
|           | Consultancy for Evaluation of Centrally Sponsored Schemes under 10 Packages – Responses to Queries of Bidders |  |   |  |  |
| S.<br>No. | Clause Number of RFP  | Query  | Response  |  |  |
|           | CV of Key Personnel   | to mention the duties to be carried out under the proposed project?  | No change is contemplated.  |  |  |
|           | of Key Personnel  | Further, we request you to consider putting a page limit for core team CVs of 5 pages for each position. We also request you to suitably amend the CV format given in Appendix I – Form-12.  | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                           |  |  |
|           | of Key Personnel  | The reference to form 8 seems to have been mentioned by mistake. The form for key personnel is form 9 and hence should confirm to the same. Please confirm if the understanding is correct.  | Please refer to Corrigendum III of the respective package.  |  |  |
|           | Form 12 Note 3  | As team are being mobilised from various parts of country, signing the proposal in ink on each possible looks challenging. Can we use scanned signature of experts?  | Please refer to Corrigendum III of the respective package.  |  |  |
|           | Form 13   | Does the number and effort (days) of non-core Key Personnel need be indicated in Form-13 -Deployment of Personnel?   | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                              |  |  |
| 38        | Form 13   | Time period of 3 months and number of weeks written in Form 13 (total 20 weeks are mentioned in the format) and Form 14 (total 19 weeks are mentioned in the format) are inconsistent. Please clarify  | The Applicant may add/remove columns for number of weeks depending upon their proposed approach and manning schedule. |  |  |
| 39        | Form 15 Proposal for  | Does the consultant need to mention all agencies/contractors to be   | Please refer to the RFP clause 2.14.7, which is clear and   |  |  |
|           | SubConsultant(s)  | engaged for data collection or any other purposes in the proposal?   | self-explanatory. No change is contemplated.  |  |  |
|           |   | APPENDIX II  |   |  |  |
| 1         | Appendix II Form – 2  | We understand that a 'Resident Professional Personnel' and "Resident<br>Support Personnel' refer to the Core and Non-core team members<br>respectively. Kindly confirm our understanding.  | Please refer to the RFP Clause 2.14.6, which is clear and self-explanatory. No change is contemplated.                |  |  |
|           |   | Need more clarity on Point number 7 of the Note in Appendix II of the package related to Financial Proposal Form 2.  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                              |  |  |
|           |   | We understand that Key Personnel shall be available for full time<br>deployment only for 100 days. We understand that any input thereafter<br>shall be additional, based on the agreed person day rates as specified in<br>the Financial Proposal. This is also in line with Note 11 of Form 2 which<br>specifies that additional involvement shall be based on person day rates.<br>Please clarify. | Please refer to the RFP, which is clear and self-explanatory.<br>No change is contemplated.                           |  |  |
|           | Proposal  | Please clarify, whether the 120 person days are relating to one professional or all professionals cumulatively.  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                              |  |  |
|           | Proposal  | We assume this is 'GST' and to be applied at 18% by all bidders. Please confirm  | Please refer to the RFP, which is clear and self-explanatory. No change is contemplated.                              |  |  |
| 6         | Proposal  | Please confirm if the following costs related to surreys and investigation need to be included under B- V (Surveys & Investigations) Cost Head of Appendix-II, Form-2 or does it need to captured as part of any other line item: - Cost of resources for conducting primary data collection - Cost of   | Please refer to RFP clause 2.15.2.  |  |  |

|           | Development Monitoring and Evaluation Office (DMEO), NITI Aayog   |  |   |  |  |  |  |
|-----------|---|--|---|--|--|--|--|
|           | Consultancy for Evaluation of Centrally Sponsored Schemes under 10 Packages – Responses to Queries of Bidders |  |   |  |  |  |  |
| S.<br>No. | Clause Number of RFP  | Query  | Response  |  |  |  |  |
| 110.      |   | logistics (air travel, stay, per diems, other costs) for primary data collection- Cost for IT systems for primary data collection. |   |  |  |  |  |
|           | Proposal  | on production of statement? Please clarify as it is currently not included in  | Please refer to the RFP Schedule 2: Agreement Clause 6.3, which is clear and self-explanatory. No change is contemplated.         |  |  |  |  |
|           |   | subsistence and local travel for site visit have to be accounted.  | Please refer to the Notes for Form II - Financial Proposal,<br>which is clear and self-explanatory. No change is<br>contemplated. |  |  |  |  |
|           | APPENDIX IV   |  |   |  |  |  |  |
| 1         | Appendix-IV References,<br>Section 2,ii,8 Scope of the<br>Study   |  | Please refer to RFP, Schedule 1 TOR, which is clear and self-explanatory. No change is contemplated.                              |  |  |  |  |